

AMERICAN NEWS

Peru plans budget deficit reduction

By Peter Montagnon, Euromarkets Correspondent

PERU IS to slash its budget deficit to 3.5 per cent of gross domestic product this year from 10 per cent last in an effort to reduce inflation and restore economic growth.

In a letter to the International Monetary Fund circulated to commercial bank creditors this week, the Government said its policies should lead to an average growth rate of more than four per cent this year and next compared with a 5 per cent decline in real economic output last year. Inflation should fall to about 50 per cent by the last quarter of this year from 125 per cent in 1983.

Cuts in the budget deficit are "a major element" in the deceleration of inflation, according to the letter which is signed by Sr Richard Webb, Central Bank Governor, and Sr Carlos Rodriguez Pastor, Finance Minister. Next year, the deficit is to be cut further to 2 per cent of GDP.

The cuts have been agreed with the International Monetary Fund in support of Peru's request for a SDR 250m (\$260m) 18 month standby credit. Peru is also seeking a \$2.5bn rescheduling package from commercial banks to cover its needs for this year and next.

This year government spending is to be cut to 13.5 per cent of GDP from 20.5 per cent last year despite extra finance needed to reconstruct areas of the country ravaged by floods and drought early last year. At the same time new tax measures are being introduced to raise revenues by two per cent of GDP.

On the revenue side, rice prices are to be increased monthly to eliminate the deficit of the state-owned rice marketing agency, while from this month the price of gasoline will be held to the local currency equivalent of \$1.10 per gallon through monthly adjustments.

Such basic price changes are likely to lead to an acceleration of inflation in the short run, but public sector wages will be held down, with the total bill dropping by 0.7 per cent of GDP this year, the letter said.

The temporary import surcharge introduced in 1982 is to be phased out with the substitution of alternative revenues beginning next year.

Reginald Dale, U.S. Editor, reports from mid-west farming country on the first test of election year Iowa pollsters enlist a pig in a poke to test Glenn

SENATOR JOHN GLENN of Ohio sat awkwardly on a bale of straw in an Iowa barn explaining how he would support farm incomes if he were elected President. He looked slightly frail and out of place in crumpled town clothes and muddy shoes at the centre of a small circle of local farmers in their best overalls and baseball caps.

A few minutes earlier, Mr Glenn had been handed a day-old pig—an event that almost totally dried up his always hesitant small talk. He then inspected an unimpressed group of cows and hogs before making his way across the sloshy farmyard to the barn, which had been turned into a makeshift TV studio. Cameramen and photographers literally hung from the rafters, to the unease of Mr Glenn's small posse of Secret Service bodyguards.

His farm audience, all Glenn supporters, were impressed with their candidate—honest, caring, sincere, sensible, and ordinary were the words used to describe him afterwards. They shared the fairly widely held view that he stands a better chance of beating President Ronald Reagan in November than the Democratic front-runner, the more "liberal" former Vice-President Walter Mondale. Asked if Mr Glenn's early career as an astronaut had been a factor in her choice, a farmer's wife replied smartly "don't insult my intelligence."

Mr Glenn, however, is not thought to be doing very well in Iowa, which on Monday becomes the first state to start the formal process of selecting this year's Democratic presidential challenger. Part of the reason is that he shows little enthusiasm for the kind of down-to-earth campaigning that

calls for televised introductions to day-old piglets. "He seems to find it grubby," says Dr Sam Patterson, one of Iowa's leading political experts.

Iowa elects its delegates to July's Democratic national convention—which officially nominates the party's presidential candidate—through an elaborate process of local meetings, known as precinct caucuses, county and district conventions and finally a state convention to be held in the capital, Des Moines, in June. The whole procedure takes almost four months. Voters in primary states like New Hampshire, which holds the first primary on February 28, express their opinions in a single trip to the polling station.

Campaigning in Iowa is generally considered to require much more personal contact, local organisation, telephone calls to potential supporters and a readiness to drop by for a chat and beer. What counts for a candidate's political fortunes is not the final delegate tally endorsed at the state convention, but the score sheet of popular presidential preferences that will emerge from next week's caucuses.

Until recently, few people outside Iowa took much notice of the caucuses—the New Hampshire primary was regarded as the first major national test of election year. But in 1976 an unknown called Jimmy Carter swept the caucuses, thanks to painstakingly prepared organisation, and took the first step on the road to the White House. In 1980, Mr George Bush, now Vice President, gave a major boost to his early campaign by defeating a certain Mr Ronald Reagan.

With eight contestants in this year's Democratic race, the entire state of Iowa has accordingly in recent weeks become a backdrop for endless television programmes and newspaper analyses. The press crawls over the gently sloping, snowswept farmland, sometimes breaking trees and fences in the process, and most Iowans actually welcome the intrusion. They are hospitable, pleased by the attention given to their state and proud that their opinions and their special brand of grassroots democracy are at the centre of so much national and international interest.

At 8 pm on Monday, Iowans of both parties will gather in schools, public libraries and private homes in each of the state's 2,495 precincts, or polling areas. In some cases both parties will meet in the same



Glenn... finds down-to-earth campaigning grubby

building, one upstairs and one downstairs, but all the attention will be on the Democrats. The Republicans have to start the process of selecting delegates for their own national convention, in Dallas in August, but Mr Reagan is unopposed for the party's nomination.

Participants at a Democratic caucus will have to prove that they are registered Democrats (or sign up on the spot) and then undergo a series of exceedingly complicated procedures. They will be presented with folders containing appeals for financial contributions and lists of candidates for offices ranging from county clerk to congressman; they will elect local committee and caucus officials and pass resolutions on issues from the nuclear freeze to abortion, far ahead transmission to the county convention, the next stage of the policy-making process.

The crucial moment, however, comes when they are asked to divide into easily identifiable presidential preference groups in different parts of the room. Any group amounting to less than 15 per cent of those present will then be eliminated and its members can join other groups until delegates to the county convention can be selected in proportion to the relative size of each grouping. The number of each caucus's delegates depends on the strength of the precinct's Democratic turnout in recent elections—and everyone can see clearly who their friends and neighbours have voted for.

The system itself is prone to producing surprises—and the Iowans themselves have a reputation for political unpredictability—but polls so far put Mr Mondale well in the

lead. A survey by the Des Moines Register last month gave Mr Mondale 45 per cent support among those who said that they were likely to vote in the caucuses, against 21 per cent for Mr Glenn.

Senator Alan Cranston of California, Senator Gary Hart of Colorado and former Senator George McGovern of South Dakota each got 6 per cent and the Reverend Jesse Jackson 4 per cent. Mr Reubin Askew of Florida and Senator Fritz Hollings of South Carolina brought up the tail with respectively 1 per cent and zero.

But over half the potential caucus participants have apparently not yet made up their minds—perhaps owing to the lack of excitement that this year's contest has so far generated—a factor that makes the Mondale camp a little nervous about the opinion polls.

Mr Mondale, it is generally agreed, has to win well if he is to maintain the momentum he has built up through his powerful organisation. Defeat would mean a string of impressive endorsements. He plans to have notched up a full 28 days campaigning in Iowa by caucus day and spent the maximum \$676,000 allowed.

The Mondale team say that they expect Mr Glenn to come second, although both Mr Cranston and Mr Hart are snapping at his heels. For "second-tier" candidates like Mr Hart and Mr Cranston, the aim is to make a good enough showing in Iowa, preferably winning at least third place, to maintain a credible candidacy at national level.

Mr Mondale's campaign staff said that the main issues raised by the voters have been the



plight of those on the lower rungs of the economic ladder, the problems of small businesses, interest rates and the tax burden on the average Iowa working family. Abortion on which the Iowa Democratic party is sharply split, and nuclear disarmament are other major areas of concern.

Farm policy, however, is of overriding importance. Iowa is the nation's largest pig producer and the biggest grower of maize. It is heavily dependent on exports of farm produce and equipment. There is no city in the state with more than 200,000 inhabitants, and eight out of 10 jobs depend in some way on agriculture—although only 12 to 14 per cent of the state's 3m virtually all-white population actually live on farms. Iowa divides roughly into one third Republican, one third Democrat and one third independent, and fairly closely follows the national liberal-conservative breakdown.

Iowans are far from being country bumpkins—the state has the highest literacy rate in the U.S. and its people are sophisticated and used to foreign travel. But no politician who wants to be taken seriously here can avoid getting his boots dirty down by the hog-pen.

Strong U.S. January retail sales recovery

By Stewart Fleming in Washington

RETAIL sales in the U.S. rose 2.2 per cent in January, a much stronger gain than many economists had been expecting. The December gain of only 0.1 per cent led some economists to suggest that consumer spending was running out of steam. The January rise, however, probably overstates the underlying strength of retail sales in sectors such as the clothing, drug and food stores, where it appears that January purchases had been postponed from December.

Commerce Department Secretary, Mr Malcolm Baldrige, said that the January figure indicates that "consumers' confidence in the economy's future continues to grow, paced by a large rise in department store sales." The department said that car sales continued to set records, up 1.2 per cent from December and 33.3 per cent from January 1983.

The January figures will be taken as confirmation of an underlying upward trend in consumer spending, and will weaken the case of economists who have been cautious about the strength of the recovery and arguing that the Federal Reserve Board should relax its monetary policy.

Boost for airline safety inspectorate

THE U.S. Transport Department has moved to counter criticism that it has been taking risks with airline safety by announcing that it will increase by almost one third the number of safety inspectors in the Federal Aviation Administration, Stewart Fleming writes from Washington.

Mrs Elizabeth Dole, Transport Secretary, said she will boost the number of inspectors by 166, bringing the total to 674, the same number employed when the Reagan Administration came into office in 1981.

The move follows both the recent grounding of three regional airlines because of fears about safety standards, and allegations that the Reagan administration has allowed its ideological commitment to deregulation to blind it to safety risks.

Separately, the interior department said it planned to tighten up strip mining regulations enforcement.

Montoneros leader held in Rio

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE LEADER of the Left-wing Montonero Argentine guerrilla movement, Sr Mario Firmenich, has been arrested in Rio de Janeiro and will stand trial before Brazil's supreme Federal Tribunal, which will determine whether he should be extradited to Buenos Aires.

On Monday, the Alfonsín Government in Argentina formally requested the extradition of the Montonero "commander" and his right-hand man, Sr Fernando Vaca Narvaja. The

two men were discovered over the weekend to have been living in Brazil since last November.

The preventive detention of the two Argentines, among the few surviving leaders of the banned movement which waged war with the Argentine security forces throughout the 1970s, was ordered by the Brazilian Justice Minister, Sr Vaca Narvaja, who has so far evaded arrest.

Anxious to show its impartiality in dealing with terrorism from the left as well as the

right, the new, democratically elected government of President Raul Alfonsín has charged the guerrilla leaders with murder, acts against public order, and "illegal association."

The most spectacular act of the Montoneros, for which Sr Firmenich later publicly acknowledged responsibility, was the kidnapping and assassination in July, 1970, of General Pedro Aramburu, a former Argentine President.

Panama pledge on May elections

BY OUR FOREIGN STAFF

SR JORGE ILLUECA, Panama's new president, has quickly pledged to ensure that presidential elections will be held as planned on May 6. Sr Illueca assumed the presidency on Monday following the unexpected resignation of Sr Ricardo de la Esparrieta.

A communique from Sr Illueca's office promised "clean and fair" presidential elections—the first to be held in Panama since a military coup in 1968. Sr Illueca later told

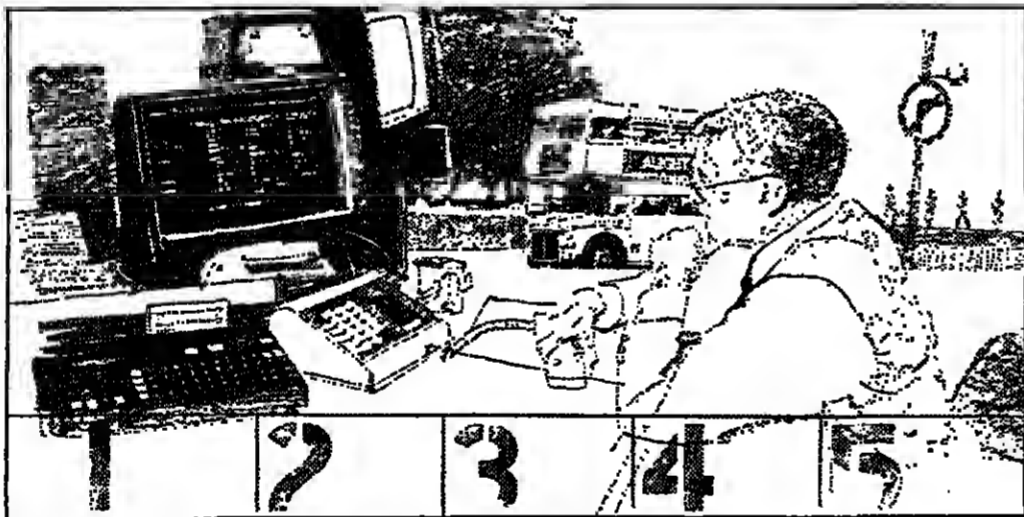
local correspondents that he would hand over the presidency in October to the new democratically elected candidate.

Until now Sr Illueca has been the country's Vice-President. He has had a distinguished legal and diplomatic career and is currently serving as head of the UN General Assembly.

Diplomats said yesterday they did not expect Sr Illueca to introduce any radical new policies during his brief term in office, either in domestic or

foreign affairs. However, he has a reputation for being outspoken and in the past has favoured a more non-aligned stance for Panama.

No explanation has been given for Sr de la Esparrieta's resignation after less than two years in office. However, observers said yesterday it was linked to the ruling Partido Revolucionario Democrático's (PRD) efforts to refurbish its image in advance of the May elections.



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OVERSEAS NEWS

Chris Sherwell reports on Indonesia's plan to attract foreign investment to Batam Island

High hopes and slow progress for a 'new Singapore'

A NEW Singapore is being developed, a few miles across the crowded strait from the original—or so neighbouring Indonesia would like to believe. It is called Batam Island, and it looks much like the original Singapore. Sir Stamford Raffles must have found early last century—except that it has 65 miles of wide tarred roads winding through the undeveloped hilly jungle terrain.

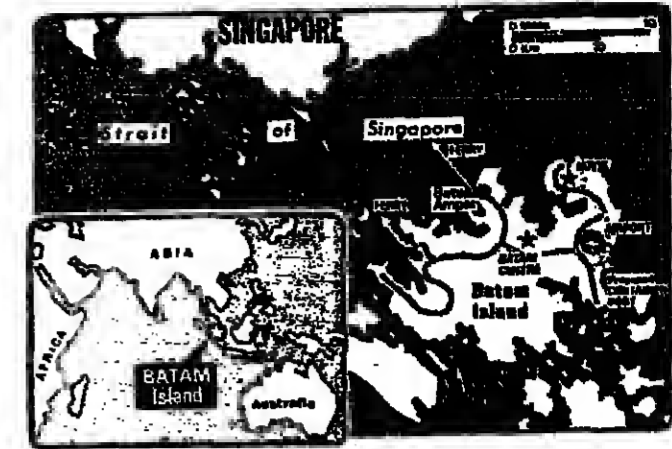
So closely identified has Dr Habibie become with the Batam Island project that, by the end of last year, when President Suharto opened the island's airport and other new infrastructural projects, speculation was growing over whether his standing in Indonesia's hierarchy was being eroded by suggestions that progress was too slow in Batam.

The indications now are that President Suharto wants to see full co-operation by all Government departments in the Batam development effort. Already designated a free trade zone, the island has now been administratively upgraded, allowing it a larger budget, and the Batam Island Development Authority has been given wider decision-making powers to avoid too much red tape.

The Jakarta Government is plainly committed to developing Batam, despite the financial stringency imposed by stagnating revenues from oil and gas, of which Indonesia is Asia's largest exporter. Apart from the airport and road network, President Suharto also inaugurated harbours, a drinking water reservoir, power plants and telecommunications facilities. A container port is also planned.

The government has hired a U.S. planning group to help devise a central business district supporting commercial and financial activities and a population of some 150,000—more than a third of the island's likely ultimate total. Nearly 50 companies, some of them foreign, have already set up in Batam, with another couple of dozen applications pending. Foreign investment so far is reckoned to amount to \$95m, from the U.S., Western Europe, Japan and Singapore.

McDermott, the U.S. construction and engineering company, has put in some \$7m, according to the Indonesians, and is one of the island's largest employers. Other foreign names on Batam include Dresser, Milbeem and Toyo Kanetsu. Mitsui Corporation and Babcock and Wilcox have applied.



marketing may be a problem however. Although the island's development authority has now moved most of its personnel to Batam and retains only a secretary in a partly burnt-out building in central Jakarta, the Indonesian Government has closed down an official liaison office in Singapore.

Hong Kong markets await outcome of land auction

BY ROBERT COTTRELL IN HONG KONG

TODAY SEES Hong Kong's most important property auction in more than a year. Its outcome is likely to have a significant impact on the stock market, as an indicator of whether confidence is returning to the territory's hard-pressed property sector.

on Admiralty Two was in mid-1983, when it offered to sell it for HK\$1.5bn to a consortium associated with Hong Kong's Mass Transit Railway Corporation. The consortium declined the offer. In November 1983, the Government tried to sell another important piece of nearby land, Victoria Barracks, but failed to draw any bidders above an undisclosed reserve price.

supply and demand beginning to move back into line for shops, factories and small flats. Last month, the Government put up five minor plots of land at an auction and sold all of them, raising HK\$ 95m. Developers and analysts agree that the best outcome of the Admiralty Two auction would be if the site were bought for hotel usage.

Optimism over the Admiralty auction was credited by some local brokers with helping Hong Kong stock market's Hang Seng Index climb 25.99 points yesterday to close at 1,088.34. A more important contributor to sentiment was speculation that local prime lending rate soon may be cut from its present level of 11.5 per cent.

The direction is important. Since 1979 Oman has policed the strait with international agreement under a traffic separation scheme. Because of the volume of traffic, east-west shipping moves in the lane nearer Oman and west-to-east in the lane nearer Iran. Both lanes, though, are in the 12 miles territorial waters claimed by Oman. What the computer will not do is tell exactly what kind of vessel is passing before its eyes.

land offensive on the north western border of Iraq. The operation, codenamed "Liberation of Jerusalem," was supposed to have started on Sunday and Iran claims to have occupied 48 square miles of Iraqi territory. Iraqi military spokesmen have insisted that the area remains quiet.

Iraq threatens to destroy ships entering Iranian ports

Tehran radio said that 20 of its people had died and 65 were wounded in yesterday's Iraqi shelling and missile attacks. Mohammed Taqi Bakri, the minister of state for the budget and planning, said in an interview that a plan for coping with the closure of the Strait of Hormuz had been presented to the Cabinet. The minister said the contingency plan had been prepared "for the probable closure of the strait."

will come in the central or southern sector. Iraq last night offered a halt to its attack on Iranian towns in response to an appeal by Masoud Rajavi, the opposition leader living in exile in Paris.

India rejects World Bank share allocation switch

BY JOHN ELLIOTT IN NEW DELHI

A ROW has broken out over India's voting power in the World Bank following a reallocation of shareholdings in the bank which India suspects could be a prelude to a gradual reduction in the influence of developing countries.

held since 1970 were to be reduced from 3.09 percentage points to 2.90, which a senior Finance Ministry spokesman in Delhi yesterday described as the "biggest drop of any developing country ever." He deplored the fact that this would help reduce the total voting power of developing countries from 42 per cent to 40.

South Africa calls elections for Coloureds

By J D F Jones in Johannesburg

SOUTH AFRICA'S Coloured and Indian communities are both to have elections on August 22 before they join the three-chamber parliamentary system under South Africa's new constitution.

Oman stands sentry on the Strait of Hormuz

BY STEWART DALEY AT THE STRAIT OF HORMUZ

SHOULD IRAN'S Ayatollah Khomeini try to carry out his threat to close the Strait of Hormuz, His Majesty Qaboos bin Said, Sultan of Oman, is going to be the first leader to know.

The direction is important. Since 1979 Oman has policed the strait with international agreement under a traffic separation scheme. Because of the volume of traffic, east-west shipping moves in the lane nearer Oman and west-to-east in the lane nearer Iran. Both lanes, though, are in the 12 miles territorial waters claimed by Oman. What the computer will not do is tell exactly what kind of vessel is passing before its eyes.



but counting the new buildings I would guess there is at least a company—that is from 100 to 200 men. Behind, this "sharp end" deployment is one of the best small armies in the world. The Sultan's armed forces are best known for having won the guerrilla war in the southern province of Dhofar of 1965-75. It was largely British officers at the time, and concluded one of the most successful counter-insurgency campaigns against incursions from neighbouring South Yemen—since World War II.

HOVERING over everything is President Reagan's Rapid Deployment Force. Sultan Qaboos has shied away from allowing U.S. troop bases in Oman, feeling the American soldiers would be too provocative. But it is an open secret that the U.S. has been busily making "alterations" not only to the Masirah airbase but also to the other airports, at Salalah, at Seeb near Muscat, and possibly at the blacktop airstrip at Khasab on Musandam.

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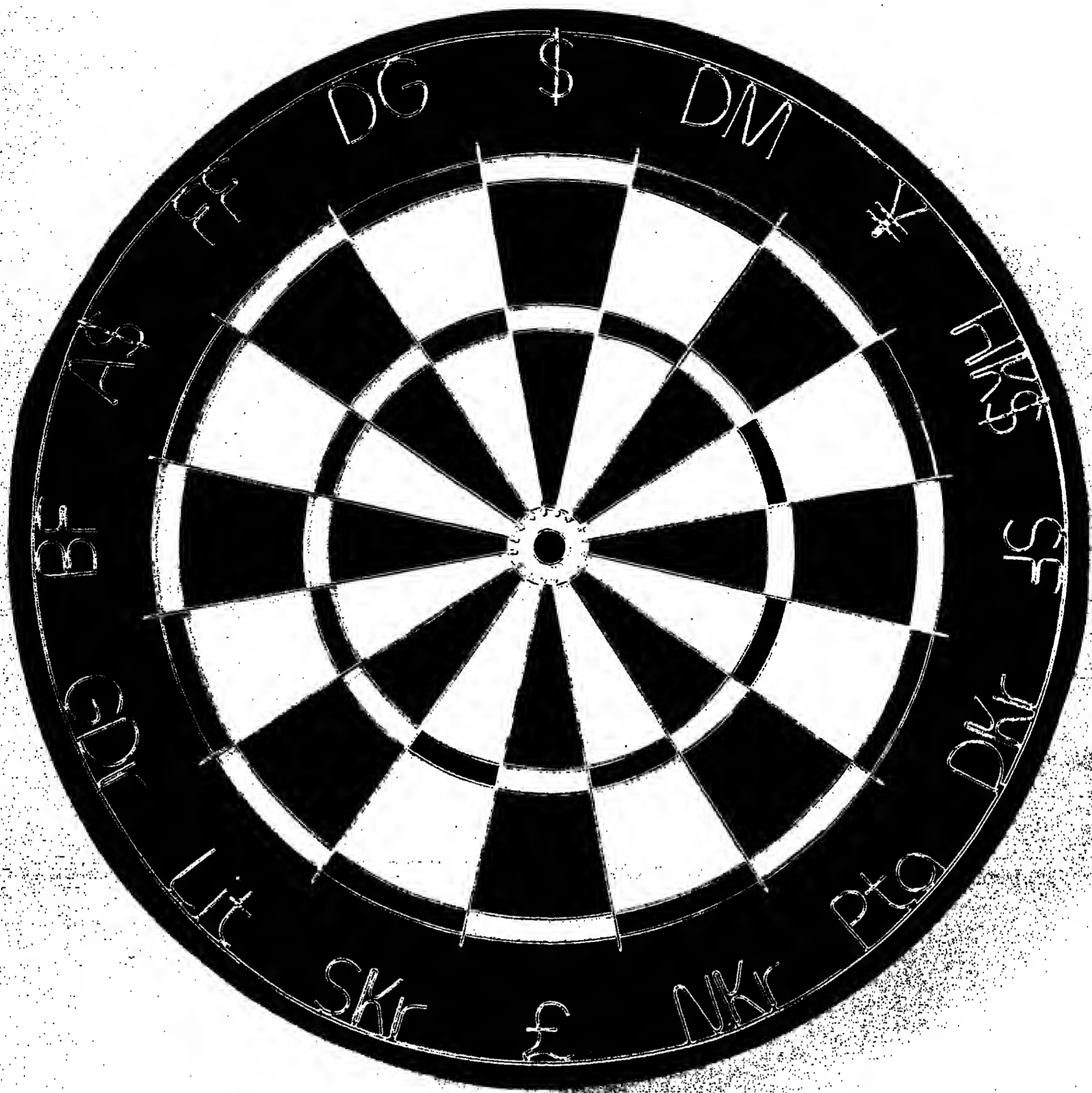
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WORLD TRADE NEWS

Boost for exporters as East Germany eases import curbs

BY LESLIE COLT IN BERLIN

WESTERN exporters may receive a welcome break this year as East Germany has begun to lift its previous curb on all but the most essential imports from the West.

The West Berlin-based German Institute for Economic Research (DIW) notes in its latest survey of the East German economy that foreign trade, which is to expand 5 per cent this year, is likely to be far more balanced than it was over the past three years.

East Germany has piled up large current account surpluses in hard currency in order to hold to its debt repayment schedule.

DIW notes that last year East Germany's imports from the OECD (without West Germany) rose 10 per cent and ended a steep fall lasting two years.

But the benefits were unequally strewn. Imports rose sharply from countries such as Austria, Belgium, Luxembourg, Japan and Canada, while those from Italy, Britain, the Netherlands and Scandinavia continued to fall.

East Germany recorded a DM 500m (£125m) deficit last year in its trade with West Germany, and DIW estimates its cumulative trade deficit with Bonn rose to DM 4.2bn. West German trade officials, however, give an estimate closer to

DM 4.5bn. The institute says East Germany achieved an export surplus in its foreign trade last year of DM 4bn. Its hard currency surplus has not been disclosed.

East Germany's net indebtedness to Western banks fell, according to DIW figures, by \$1.2bn from the end of 1982 to mid-1983 and reached \$7.9bn. These figures, however, are known to be incomplete as they do not contain loans made to East Germany by non-reporting Western banks.

"To this must be added the DM 4.2bn-DM 4.5bn cumulative trade deficit with West Germany as well as West Germany's short-term commercial credits to East Germany which are unknown."

East Germany has come to realise that its mechanical and electrical engineering products are increasingly difficult to sell in the West and the Soviet Union.

The East German leadership wants to increase production of higher-value consumer goods both for export and to satisfy domestic demand.

However, the giant Kombinatt-Industrial Trust is resisting consumer goods production as there is little incentive to turn them out or to develop any which could compete on Western markets.

Chris Sherwell, South-East Asia Correspondent, reports how two governments rescued a major deal High-level brinkmanship over Thai refinery project

PARTICIPANTS in the protracted negotiations to save a \$450m (£317m) Thai oil refinery expansion contract were understandably jubilant last weekend at the apparent breakthrough made in two days of talks between the Thai authorities and Mme Edith Cresson, the visiting French Foreign Trade Minister.

Twenty-two months after the contract was first awarded to an Anglo-French consortium, a financing formula had at last been found which could be accepted by the Thais and by the British and French Governments.

Important technical details have yet to be settled, and further complicated negotiations are in store, both among the Thais themselves and involving the Thai Oil Refinery Company (TORC), the banks and the main contractors, Davy McKee of Britain, Technip of France and Proconfrance, a French subsidiary, of a U.S. company. But a fundamental step forward has been taken.

The tortuous move towards compromise has illustrated not only the tenacity with which such agreements must be pursued, but the lengths to which Western governments as well as companies are prepared to go in a recession to secure large contracts in developing countries.

In this case, moreover, the British and French Governments have displayed a remark-

able degree of co-operation as issues have gone to the highest levels, embroiled government ministers like Mme Cresson and Britain's Norman Lamont, and led to regular ambassador-level negotiations in Bangkok with key Thai ministers.

That the affair has involved such big guns is a direct reflection of the size and nature of the refinery project. Thailand, for national security reasons, wants greater self-sufficiency in refined oil products.

It wishes to modernise and expand all three of its refineries to produce more middle distillates as its newly-recovered natural gas reserves replace fuel oil in its energy balance.

The controversial Anglo-French contract, awarded in April 1982, started out as a \$850m expansion of Torc's Sri Racha refinery south-east of Bangkok through the addition of a high vacuum unit, a hydrocracker, distillation plant, tankage and other facilities.

Described widely as Thailand's largest single industrial investment and the largest contract won by Britain or France in Thailand since World War II—it was to increase capacity from 65,000 barrels a day to 120,000 b/d by the end of 1986.

Torc wanted to finance the expansion wholly through borrowing, and mandated Societe Generale of France and Barclays Bank International of Britain to arrange loans.



Mme Edith Cresson

harrassment and loss of face. Mr. Ob. Vassana, the Thai Industry Minister, abruptly ended the loan negotiations and threatened to cancel the contract and call for new tenders.

But as preparations went ahead and Japanese construction and trading companies expressed interest, the British and French Governments became involved in a last-ditch effort to save the contract.

Britain stepped in with £27.5m-worth of outright grant

and an ECGD-guaranteed buyer credit worth \$35m. France stumped up a 15-year soft loan of FF 250m (£20m) and a Coface-backed buyer credit worth FF 380m.

Negotiations—without Barclays or Societe Generale—resumed, and the project was more accurately priced, through technical adjustments and other savings, at \$450m.

But the talks quickly hit a problem. Both London and Paris sought a Thai Government guarantee for the export credits. Bangkok refused, saying that by law this could only be given for companies in which it had a 70 per cent shareholding.

Its stake in Torc through the Petroleum Authority of Thailand (PTT), the state oil agency, was 49 per cent, with another 2 per cent held by the Crown Property Bureau and the rest in private hands, including Shell and Caltex.

On the face of it, Britain and France might have been satisfied with this controlling state shareholding, especially given the Government's control of refinery prices, but matters had gone too far.

Equally, Mr. Sommai Hoontrakool, the Thai Finance Minister, could not set a precedent over guarantees for the Torc project which might be followed as Thailand awarded contracts for its proposed fertiliser, petrochemical and other industrial complexes

in its ambitious Eastern Seaboard development plan. The logjam was eased when Mr. Sommai agreed to guarantee the French soft loan, as also sought by Paris, but was only broken last weekend when Thailand finally accepted the ingenious proposal to channel funds through PTT.

It was less than either side wanted, but on the assumption that it can be made to work it keeps the project alive.

Although Mr. Sommai, who has always disliked the project, could yet hold out against the financing plan, it is thought he may be able to live with it and that arguments in favour of the project will be irresistible.

Changes must meanwhile be made in PTT's structure to allow it to borrow and channel larger amounts of money, and negotiations must proceed with Torc on the details of the financing, including the raising of a \$300m commercial loan.

The project could therefore face a potential delay beyond the revised completion date of end-1987, and still remains fragile enough to start unraveling.

But the participants are confident it can be successfully concluded. Britain and France will have a form of guarantee Thailand can give, the Thais are paying a realistic price—as good as the Japanese could offer—on attractive terms, and the companies will have the order they so desperately want.

BCal will be first UK airline to fly to Riyadh

BY LYNTON McLAN

BRITISH Caledonian Airways is to become the first UK airline to fly to Riyadh, the rapidly expanding desert capital of Saudi Arabia.

BCal was awarded a licence yesterday by the Civil Aviation Authority to fly the route from London to Riyadh in preference to British Airways, the state airline, which also applied for the licence.

British Airways already flies scheduled services from London's Heathrow Airport to Jeddah, the west coast Red Sea port and entry point for pilgrims for Mecca, and to Dhahran on Saudi Arabia's eastern seaboard with the Gulf. Dhahran is a centre for the country's oil industry.

BCal will fly from Gatwick Airport non-stop to Riyadh and will also serve a number of other cities in the Gulf area.

The CAA acknowledged that the new BCal service will introduce "substantial competition" for BA's existing services.

"Although the authority accepts that BCal and BA are both capable of providing a high standard of service, it concluded that the interests of users would be better served if more than one British airline operated services to Saudi Arabia," the CAA said.

The indirect competition between the two airlines "is likely to be beneficial and users will gain from the enhanced service and wider choice," the authority said.

The authority emphasised that the non-stop service from Gatwick would link with BCal and other airline services from oil industry cities in the U.S.

"These are better served from Gatwick than from Heathrow." Despite the extra competition, the authority is confident that BA's services to Saudi Arabia will remain profitable.

The new service will use the new \$3.2bn (£2.25bn) showpiece airport in red desert country north of Riyadh. Previously, only Saudi, the Saudi Arabian national airline was allowed to use the older airport at Riyadh.

The King Khalid International Airport, 23 miles north of Riyadh, is designed to handle up to 20m passengers a year, to serve the capital's permanent population of 1m people. The older Riyadh airport, near the centre of town, handled 6m passengers in 1982.

The population of the city is expected to increase with the move of national embassies from Jeddah to a new "diplomatic city" on the outskirts of Riyadh. Building work on the complex is already underway.

With the opening of the King Khalid airport last November, other foreign airlines, including Swissair and Air France have started services in addition to those operated by Saudia.

British Airways said it was "disappointed" about not winning the licence and is considering whether to appeal against the decision.

Fokker consolidates hold on Australia, NZ airlines

BY WALTER ELLIS IN AMSTERDAM

FOKKER, the Dutch aerospace group, appears to be consolidating its hold on Australian and New Zealand regional airlines. Such a development would be bad news for British Aerospace, whose four-engine BAE-146 has already lost two major battles with Fokker in Australia.

Yesterday, Fokker announced an order from East-West Airlines of Sydney for two F28 fanjets for delivery in 1984. East-West, which is being taken over by Skywest of Perth, came under strong pressure last year from British Aerospace to take the 146, but opted to remain a Fokker client. Airlines of Western Australia (AWA) made the same decision.

Now, Mr. Fritz Boikstein, Dutch Trade Minister, and Mr. Chris van Veen, chairman of the Federation of Dutch Industry (VNO), have returned from a trade mission to Australia, saying that Government leaders in Canberra are interested in Fokker's forthcoming range of civil aircraft, the Fokker-50 and the Fokker-100.

The Fokker-50 is intended as

the eventual replacement for the propeller-driven F27, although for a period both models will be available simultaneously. The Fokker-100 will similarly take over from the F28.

The Fokker-50 will be powered by two Pratt and Whitney PW124 six-bladed engines, and in its standard version will carry 50 passengers. The Fokker-100 will have two Rolls-Royce Tay jet engines and a maximum seating capacity of 109.

Over the last 20 years, 57 F27s and 17 F28s have been sold in Australasia. Fokker sees the 146 as its chief rival. The British group has the obvious advantage of having a brand-new aircraft in the air, with extremely quiet engines.

Fokker has a proven track record in the region and a high degree of customer loyalty. Rivalry between the two has been intense, but although British Aerospace recently won a sizeable order in the U.S., it has yet to score in the Pacific.

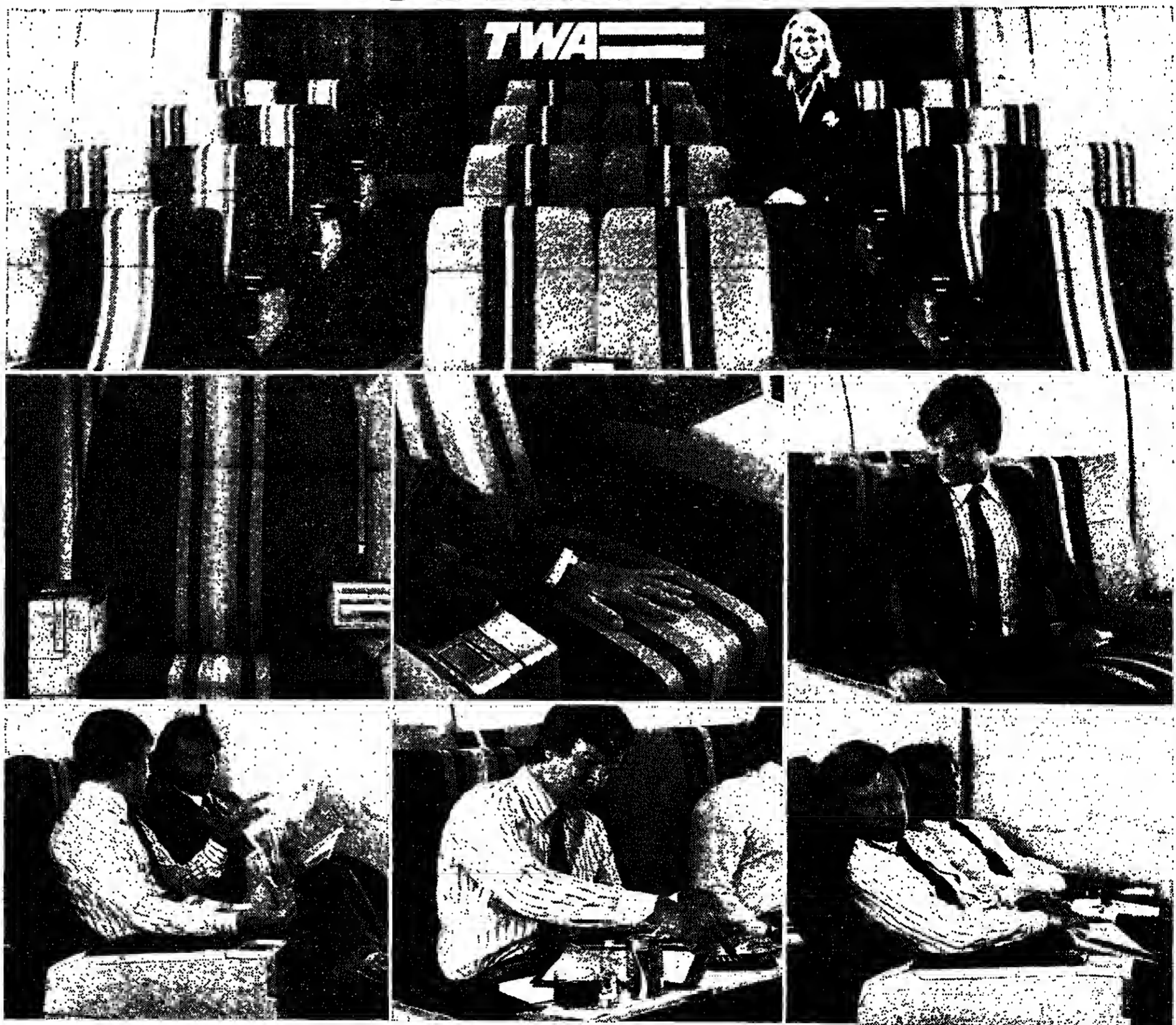
Pertamina pact on charter cancellations

By Kieran Cooke in Jakarta

Pertamina, Indonesia's State oil corporation, says that agreement has been finally reached with the Geneva-based Inter Marine Management (IMM) on compensation for cancellation of various tanker charter contracts in 1977.

Pertamina's President, Yudo Sumbono, said a figure of \$5m (£3.5m) had been agreed, though IMM had originally asked for \$30m.

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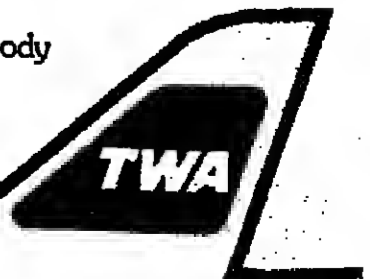
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Swedish group wins £57m Saudi contract

By David Brown in Stockholm

SKANSKA Cementgjuteriet, the Nordic region's largest construction company, has won a SKr 650m (£57m) contract from the Saudi Arabian Ministry of Health to build a turnkey medical complex in Jeddah. It is Skanska's largest Saudi order in several years.

The project includes all medical and non-medical equipment in an outpatients' clinic, as well as living facilities for hospital staff, and will take 30 months to complete.

BP expected to cancel rig at Scott Lithgow

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

BRITISH Petroleum is expected to cancel a £80m order for a semi-submersible drilling rig from the Scott Lithgow yard after confirmation yesterday by British Shipbuilders, the yard's owners, that it could not renegotiate the contract.

The cancellation will add greatly to the difficulties of Scott Lithgow, on the Lower Clyde in south-west Scotland. It faces closure as a result of Britoil's decision last December to cancel its own order for a rig.

On Monday, BP warned the state-owned British Shipbuilders that it would cancel its order, which is almost a year behind schedule, unless the deal could be renegotiated.

British Shipbuilders' reply to BP, similar to that given to Britoil last year, was that it did not have the money to renegotiate.

The Britoil rig - effectively two years behind schedule - is only about 30 per cent complete, according to Britoil. But the BP rig is 95 per cent complete and floating at the yard while outfitting continues.

The Government's readiness to "wipe the slate clean" to help find a private owner for the yard has meant that three companies are interested in Scott Lithgow: Trafalgar House, the property and shipping group which already has a conditional agreement with British Shipbuilders to take over the yard; the UK arm of Bechtel, the U.S. engi-

neering corporation; and Howard Doris, an Anglo-French company that operates an offshore yard in the Western Highlands.

Bechtel yesterday held its first formal talks with Britoil. Any company purchasing the yard must first win Britoil's approval to complete its order. The oil company made clear last week that it had yet to be satisfied with any of the proposals.

Bechtel, which is part of a consortium with several Scottish financial institutions, is understood to have presented a radical plan to Britoil that would still complete the order by March 1986. Key elements of the Bechtel case are believed to include:

- Britoil will not be quoted a fixed price, although it might in the end be higher than the original £80m quoted by British Shipbuilders.
- Bechtel would start from scratch. That might mean that British Shipbuilders would have to pay the re-educations of the entire workforce - totalling about 3,500. Trafalgar House has proposed keeping possibly 1,200 or more workers.
- Rehiring and retraining would form a core workforce of highly skilled men. Extra workers would be taken on to handle temporary peaks of activity - a system in practice at the big offshore fabrication yards in Scotland. The manager-worker ratio would be doubled to one manager for every 12 men.

FORD AND GM URGED TO RAISE UK ASSEMBLY

Whitehall seeks car imports cut

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE UK Government aims to drive down the level of car imports by increasing the pressure on Ford and General Motors to assemble locally more of the cars they sell in Britain.

It has acted because last year sales of imported cars to Britain passed 1m for the first time and took 56.8 per cent of the market. Ford and GM, the Vauxhall-Opel group, were the leading importers.

The Government hopes the import rate can be reduced to only 50 per cent a month by December. But this will be possible only if the U.S. groups can fulfil their promises to increase output of cars in Britain.

Both Ford and GM have said that by the end of 1984 they will boost the number of UK-assembled cars to 65 per cent of total sales in Britain.

Last year about 54 per cent of the Fords sold in the UK were built in its British factories, while the equivalent figure for GM was only 47 per cent.

Ford was the leading importer in 1983. Cars from its continental plants accounted for 13.4 per cent of the total UK market, while GM's imports jumped from 5.09 per cent in 1982 to 7.76 per cent of the market last year.

The Government has made it clear to both companies that it is carefully monitoring their progress towards a higher level of UK content this year.

It is by no means certain that either Ford or GM can keep their undertakings about local assembly. And the UK Government could impose no sanctions - it could just make enough fuss to embarrass the U.S. multinationals which pride themselves in being "good citizens" in the countries in which they operate.

For example, the Government feels there is some evidence that Opel, GM's West German subsidiary, is reluctant to give up production to Vauxhall in Britain because it wants to keep its plants in Germany and Belgium operating at a high level, partly by exports to the UK.

If this continued, ministers are likely to protest informally to GM's senior executives in Detroit.

In Ford's case, much depends on whether the group can improve output from Halewood on Merseyside where the Escort is produced. The plant has a highly erratic record, and often fails to meet scheduled production rates.

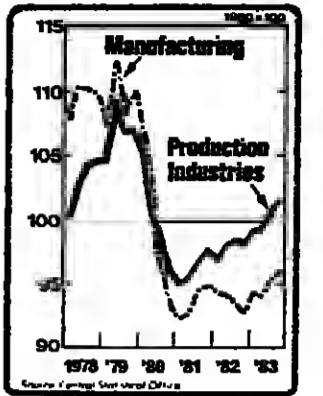
Treasury confidence on 3% growth rate

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A MORE buoyant picture of the recent trend of industrial output is suggested by revised official estimates published yesterday. They showed that output for the whole of last year was 2 1/4 per cent higher than in 1982.

There was a rise of about 1/2 per cent in production between November and December, while revised estimates for output in previous months suggest a considerably healthier recent trend than was evident from previous figures.

The Treasury's November estimate of a 3 per cent growth rate for the economy as a whole in 1983 now looks close to the mark. Latest figures also lend support to the Treasury's view that economic recovery will be sustained this year.



A forecast from the Treasury to be released on March 13 with the budget is expected to show growth of 3 per cent in 1984. This coincides with the autumn forecast for 1984, but the Treasury is now more confident about the figure.

But there are still important gaps in the recovery. Overall production last year was boosted by rising North Sea oil and gas output which went up by 10 per cent after a 14 per cent rise in 1982.

On the other hand, manufacturing industry showed only a weak re-

sponse to the boom in consumer demand during the year. The volume of retail sales was 5.7 per cent higher in 1983, compared with 1982, but manufacturing output rose by only 1.4 per cent in the period.

Similarly, output from the consumer goods industries went up by only 2 per cent between the two years, while there was a fall of nearly 1 per cent in the output of companies making goods for capital investment.

These disappointing figures reflect the 7 per cent rise in the volume of imports last year compared with 1982.

Nissan expects pact to last indefinitely

BY PAUL CHEESERIGHT IN BRUSSELS

NISSAN, second largest of the Japanese vehicle groups, expects the industry-to-industry agreement to hold Japanese car sales below 11 per cent of the British market to stay in operation indefinitely.

This is probably the first formal admission by the Japanese that they expect the agreement, introduced in 1975 as a "temporary" measure during the recovery of BL, to continue for some years.

Since 1975 there have been meetings between the Japanese Auto-

motive Manufacturers Association and the UK Society of Motor Manufacturers and Traders at least once a year to discuss the limitation on car shipments.

However, Mr Mitsuya Goto, Nissan's general manager at its European corporate office in Brussels, said yesterday: "I do not foresee the eventual change in the industry-to-industry agreement will change. In the next few years Japanese and British manufacturers will continue to have a dialogue."

Continuation of the agreement was implied in the arrangements between Nissan and the UK Government for a £50m car assembly plant to come on stream in 1986. Nissan agreed that the 24,000 cars a year to be assembled at the plant would count towards the import "quota."

The Japanese group has to decide by 1987 whether to enlarge the UK facility to produce 100,000 cars a year. Mr Goto said yesterday: "I am sure we will do this."

He was also sure that France and Italy would accept the Nissan cars, provided the vehicles had at least a 60 per cent EEC content. France and Italy have been putting the UK Government under pressure, maintaining that the Nissan deal amounts to a "back-door entry to Europe."

Mr Goto pointed out that, after initial problems, BL's Triumph Acclaim, made under licence from Honda in Britain, had been given free access to the French and Italian markets.

Bank will advise on funding for Airbus

BY RAY MAUGHAN

THE GOVERNMENT has appointed Morgan Grenfell, the merchant bank, to advise on a private sector contribution to the funds which British Aerospace (BAe) wants to enable it to participate in Airbus Industrie's A-320 150-seat airliner project.

BAe has been seeking £437m of government financing to enable it to join other European aircraft manufacturers in the project. The plea for aid is still the subject of discussion by a Cabinet committee chaired by the Prime Minister. The Government's verdict is expected to be announced next week, although it could come earlier.

It is already clear that, if the Cabinet decides to proceed with the project, a significant part of the funding must be found from the private sector.

Morgan Grenfell cannot prepare its brief until the Cabinet's decision is made known. But both the City of London and BAe itself have acknowledged that the aircraft manufacturer cannot support and service the level of borrowings which the project requires. Given the commercial risks entailed, it is thought improbable that institutional investors will be willing to subscribe for a major injection of new equity capital.

Many City of London observers believe that BAe can only attempt to fund the project "off balance sheet." That means that the group would put a proportionately small equity commitment into a new company which would be almost entirely financed with outside debt. Proposals on these lines are thought to have been received, and welcomed, by the Department of Trade and Industry.

The Government is felt to be unwilling to guarantee any external borrowings by BAe. But the Industry Department is thought to have given outline approval for an index-linked interest borrowing for the Airbus project.

The Government is felt to be unwilling to guarantee any external borrowings by BAe. But the Industry Department is thought to have given outline approval for an index-linked interest borrowing for the Airbus project.

UK has bigger share of robots market

BY PETER BRUCE

BRITISH PRODUCTS took 34 per cent of the UK industrial robot market last year, leading foreign competition for the first time, according to figures released yesterday by the British Robot Association (BRA).

Of the 801 robots installed in the UK in 1983, 266 were made in Britain, a sharp improvement on 1982 when manufacturers in Britain sold 101 machines to take 23 per cent of the market. The Japanese share of the UK market slipped by 5 per cent last year to 20 per cent.

The BRA claimed that the rate of installation of robots in European industry last year outstripped both the Japanese and U.S. markets. UK installations grew 52 per cent to a total of 1,753. West German installations rose 37 per cent to 4,800 units, while French manufacturers bought 765 machines, a rise of 55 per cent. France installations grew by 28 per cent and those in Japan by 21 per cent.

The figures are contentious, however. The BRA said it had attempted to work to a conservative defini-

tion of the term "robot" in arriving at its population figures. Its estimate of installations in Japan, for example, is 16,500, more than double its nearest rival, the U.S.

The Japanese robotics industry, however, estimates its own robot population as being more than 100,000, but this includes small educational devices and simple machines. The U.S. industry too, is in the process of revising its market definitions, as the inclusion of simple devices has inflated the apparent size of the market.

British successes in the home market last year also need to be qualified in that most robots built in the UK are produced by a U.S. company, Unimation, a Westinghouse subsidiary.

Publication of the BRA robot survey was accompanied by warnings from both West Germany and France that while sales of robots were increasing, the robot industry had become overcrowded.

There are now 58 robot suppliers in the UK, 80 in West Germany and nearly 100 in France.

Stock exchange move on commission scales

BY JOHN MOORE IN LONDON

THE LONDON Stock Exchange is to allow its securities firms to negotiate commissions on overseas securities from April 9, a major step in dismantling fixed minimum commission scales throughout the market.

In a move designed to liberalise the rules governing dealing in overseas securities, the stock exchange has said that its member firms can form international dealing companies as subsidiaries.

The changes form part of the overall restructuring of the London stock market following the deregulation of the exchange by the Government last summer.

In return for gaining exemption from the effects of UK restrictive practices legislation the stock exchange has had to give an under-

taking that its minimum commission scales will be dismantled by December, 1986.

Last October, the stock exchange council announced that, as a first step in the dismantling of commissions, negotiated commission rates would be introduced on overseas securities.

Since then in preparation for the changes, stock exchange firms have been forcing international dealing subsidiaries in an effort to take advantage of the relaxation of the rules. One of the most ambitious structures created was a link between Akroyd & Smithers, the stockjobber or market maker, and Rowe & Pitman, the stockbroker. They formed a joint venture company, capitalised at £17m, to trade, distribute and research foreign equities.

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FINANCIAL TIMES SURVEY

Wednesday February 15 1984

PORTUGAL BANKING, FINANCE AND INVESTMENT

Liberalisation of banking and the financial sector will take some time to work through but the process is necessary for membership of the EEC. In the meantime, the Government is cutting the cumbersome public sector

After the nasty medicine

By DAVID WHITE

IT IS A BIT ironical that two such laws should have come up at the same time: one, passed by the Portuguese parliament after a great deal of time and cry, relaxing the country's strict ban on abortion, the other decreasing terms for foreign and non-state-owned Portuguese banks to set up shop for the first time since the 1974 revolution.

On the one hand, the jealously-guarded territory of the Catholic establishment, on the other the jealously-guarded territory of the left. State monopolies, like pregnancies, are more easily made than unmade.

Quasi-monopoly

The opening of the quasi-monopoly exercised by the nationalised banks is part of the structural change in preparation for EEC membership, which Sr Mario Soares' Socialist Government is anxious to see happening, at long last, in January 1986.

When the bank liberalisation will actually take effect is a matter for some conjecture. Feasibly, however, the first new banking operations could be in place by the end of this year.

Applications are being sought from foreign banks—or at least from those of them

that have demonstrated their willingness to stick by Portugal in moments of financial difficulty.

Some ancient regime Portuguese interests such as the Espirito Santo family who were expropriated after the revolution are also waiting on the sidelines, pondering a return. *Noblesse oblige.*

Up to 1974 about 85 per cent of the Portuguese banking system was private. Three British, French and Brazilian banks already in place and the Marxist savings and rural credit institutions were the only ones to escape the takers of 1974 and 1975. First the leasing banks of Angola and Mozambique and the remaining private shareholdings in the Bank of Portugal were nationalised and then, in March 1975, the remainder of the system.

Although at various times, as with bank nationalisations in France and Italy, there has been talk of concentration and specialisation, the state banks have remained in competition with each other.

The commercial banks, reduced in number to nine, have kept their identity and people still associate them with their former owners.

Revolutionary Portugal never

got around to implementing Leninist principles for harnessing the powers of big banks—the "single state bank, the biggest of the big, with branches in every rural district, in every factory" which Lenin said would "constitute as much as nine-tenths of the socialist apparatus." Portugal's state banks are nine-tenths of the financial system but they are anything but big.

Strict conditions

The handful of foreign banks expected to start branch operations will be subject to strict conditions and are likely to have only a small impact at first but the authorities are counting on them to shake up the "civil service mentality" that prevails in the conspicuously overstaffed Portuguese banks and to help restore confidence in a country which Sr Soares, on his return to power last spring, described as "a ship in distress."

The situation, both economic and political, has got better since then. The new coalition government's grin-and-bear-it austerity programme has taken effect, largely conditioned by the terms set during the summer by the International Monetary Fund, the second time since the revolution it has intervened to keep Portugal clear of the financial abyss.

Experts see most of Portugal's short-term aims as being met, and the lines of a medium-term strategy are due to emerge shortly. The external accounts have been brought sharply into order. A chronic trade deficit has come progressively down since the first quarter of last

year, with imports trimmed back and exports—led by textiles—going strong.

The current account deficit, by provisional estimates, was within the \$2bn limit prescribed for last year—a reduction of some 40 per cent—and a small surplus was actually recorded in the balance of payments figures for the third quarter.

The foreign debt, around \$14.5bn at the end of the year, is no longer considered to be getting out of hand, although it is still enormous for a country of Portugal's size, more than half its annual national product.

Luckily, Portugal can still count on \$9bn of Central Bank reserves, which keep it from being included in a less respectable category of Latin debtors.

"Salazar's gold" has turned out to be a bulwark for the former dictator's opponents, now in office. The board of the Bank of Portugal would feel less secure if they were not physically sitting over \$2bn worth of it.

On the negative side, inflation, which was expected to go up anyway as a result of the Government's "realistic" pricing policy, overshoot the mark to reach a post-revolution record of 33 per cent.

Portugal's letter of intent to the IMF last September set the target of a 20 per cent inflation average this year. This is now practically impossible. Likewise, the guidelines for bringing down the Budget deficit—with a limit of 10 per cent of gross domestic product for 1983, reduced to 7.3 per cent this year—are a very tall order indeed.

could deliver, officials have been renegotiating some of the terms with an IMF review team which was in Lisbon earlier this month. In particular, they have been pressing for greater flexibility in credit ceilings.

In the meantime, the Government has begun to push ahead with cutbacks in the cumbersome public sector. Started in the fishing industry, these have now taken a more serious turn with plans to tackle the troubled Setenave shipyards.

Ruthlessness

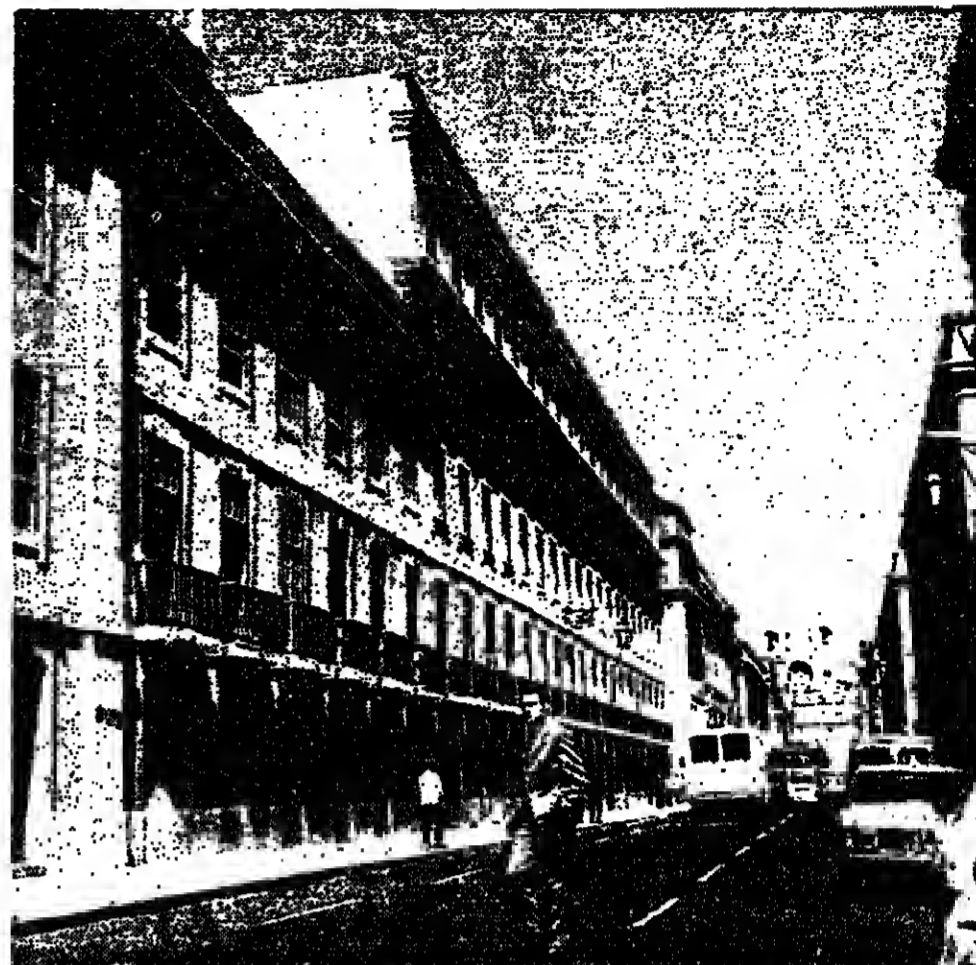
The official posture—with regard to skimming off unneeded jobs in nationalised industry, cutting bureaucracy and easing labour rigidity—is one of ruthlessness.

But the first question that now begs to be asked is how far the Government will go. Portugal, with the lowest per capita income of Western Europe, has not known high unemployment and does not have a decent benefit system to cope with the needs of the long-term jobless.

Many more would be out of work than now (the official rate is 8 per cent) were it not for the fact that numerous companies have stopped paying regular wages in order to stave off bankruptcy.

A second question is how the Government will handle the easing-up of its economic policy after the first year of administering nothing but nasty medicine.

And the third inevitable question is how solid is the Socialist-Social Democrat coalition and the "Troika" that now holds power—Sr Soares, his deputy and defence Minister Sr Carlos



The Bank of Portugal in Lisbon: its board sits on the security of \$2bn worth of "Salazar's gold"

Mota Pinto, leader of the PSD, the junior coalition partner, and Sr Ernani Lopes, the non-nonsense independent at the Finance Ministry who is generally held to be more of a manager than a politician.

Last month's fiercely-debated abortion reform, which lifts penalties in instances justified on clinical or humanitarian grounds, brought Socialists and PSD members into face-to-face confrontation.

No doubt, the PSD's closed-rank tactics were more of a wargame exercise ahead of its imminent and potentially divisive party conference, rather than an organised threat to the ruling majority. But it nevertheless raised questions about the future of the coalition, at a time when the power-

ful Communist trade union movement has begun calling openly for a new government (something that Portugal has managed to have once every nine months, on average, since 1974).

Impatience

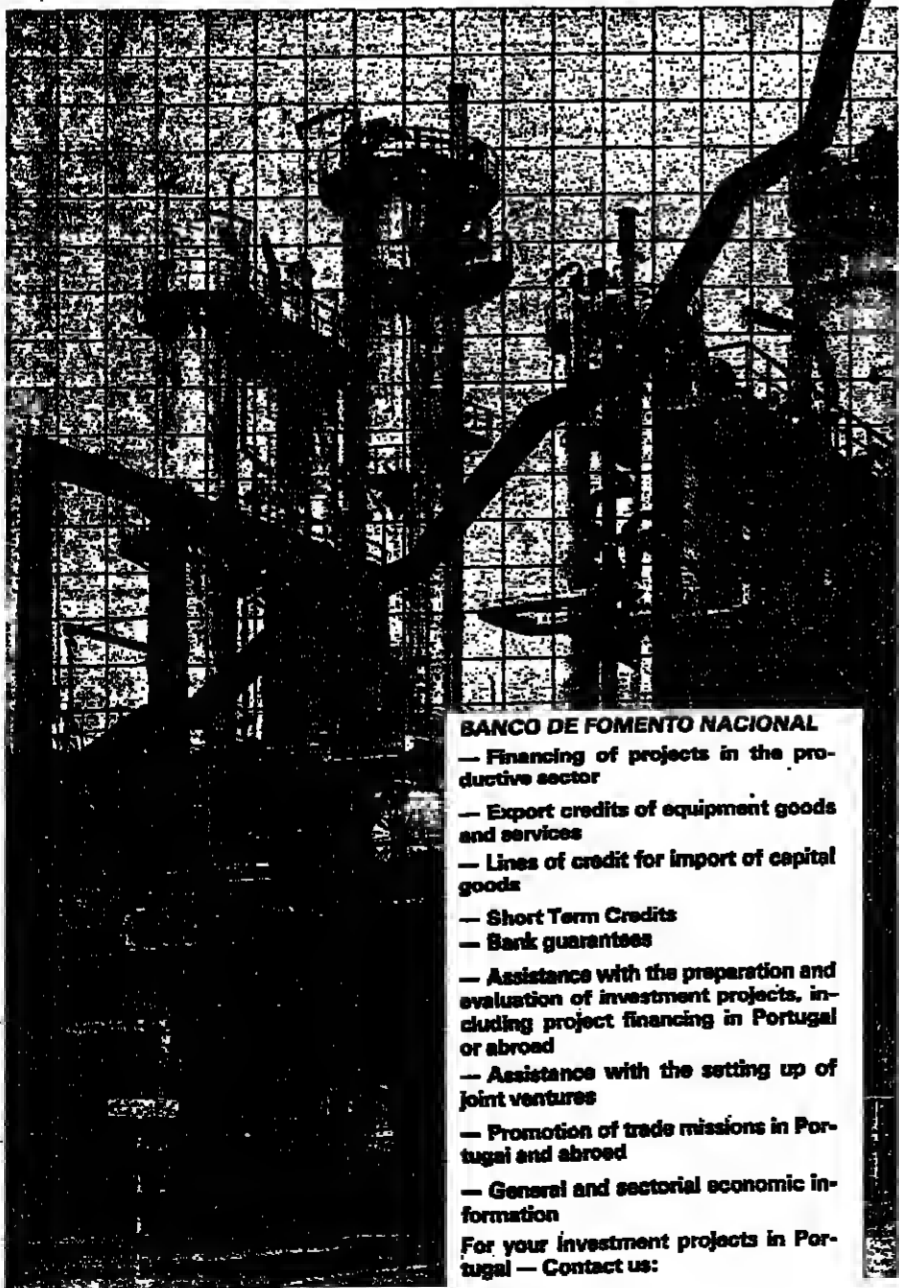
Helping to cloud over Portugal's political crystal ball are the undeclared intentions with respect of next year's presidential election. Sr Soares, who has shown some impatience about getting the EEC negotiations out of the way this summer (and even threatened to withdraw Portugal's application), has not yet said if he will stand for head of state. Opinion polls, such as they are, suggest

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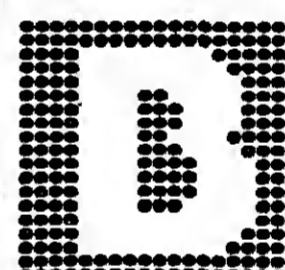
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PORTUGUESE BANKING II

Diana Smith reports on the Lisbon announcement

New rules for private banks



Prime Minister Mario Soares (right) and Finance Minister Dr. Ernani Rodrigues Lopes: authorisation for the establishment of foreign commercial banks will need their signatures, following a Bank of Portugal assessment

THE LONG-AWAITED decree laying down the rules for private banking gives the Bank of Portugal a major role in the supervision and assessment of the conditions under which new banks will operate. The 37 articles of the new decree, prepared by the Finance Ministry and approved in Cabinet on January 5, are primarily concerned with the basic criteria for the establishment and running of new commercial and investment banks, both retail and wholesale institutions.

The preface to the decree sums up the essential conditions:

● New banks must have an initial capital of Es 1.5bn (£10.9m).

● There will be no discrimination between Portuguese and foreign institutions.

● Branches of foreign banks or investment companies may request permission to convert to fully-incorporated banks.

● Permanent control will be exercised over the banks' resources and fitness for operation by limiting share transfers.

● Regular review of liquidity and solvency and—if necessary—revocation of authorisation to operate.

The following excerpts cover foreign branches rather than the general system for new Portuguese commercial or investment banks. It is clear from the decree that the Government has leaned over backwards to ensure that fully-incorporated banks are tightly regulated both in the constitution of their boards and their activities.

Article 11—Foreign applicants: The establishment of foreign commercial or investment banks by individuals or groups, and opening of branches of foreign commercial or investment banks in Portugal depends on authorisation signed by the Prime Minister and Finance Minister after a Bank of Portugal assessment. Permission to set up a branch will be refused if the authorities consider this does not correspond to national, regional or local economic-financial needs, or if the applicant's statutes contain provisions contrary to national interests or law.

Article 12—Requirements: Certificate from the relevant body of the country of origin attesting to the applicant's legal and financial status, latest balance sheet and profit and loss

account, plus proof of reserves and provisions; biographical notes on directors; shareholder distribution and list of shareholders holding more than 5 per cent of capital.

Article 14—Capital: Capital must be sufficient to cover operations and no less than the established Es 1.5bn minimum. This will be deposited with the Caixa Geral dos Depósitos (National Savings Bank) before registry is granted. Foreign branches must apply their capital to their Portuguese operations as well as their reserves, deposits and other locally-raised resources.

Article 16—Other conditions: Books will be kept in Portuguese; 75 per cent of staff must be of Portuguese nationality; foreign managers must speak Portuguese.

Section 4—Capital and reserves: Article 25—Minimum capital: The

sum set for minimum capital may be increased upon publication of a government decree.

Article 27—Reserve funds and guarantee: A fraction of not less than 10 per cent of net profits must be allocated to formation of legal reserves; institutions must also set up special reserve funds destined to cover risk of depreciation or losses which certain operations may incur.

Article 33—Guarantees of solvency and liquidity: The Bank of Portugal will determine the ratios that commercial, investment and foreign banks must observe between assets and liabilities, that is, own capital and value of deposits and other obligations.

Equally the Bank of Portugal will determine the composition of cash flow and other forms of coverage and set the minimum percentages for these.

Bureaucratic interference in business can sometimes reach a pitch which produces as much laughter as indignation in the average banker, as Jeffrey Brown reports here.

Annoyance over state controls

ALONG WITH the financial system in general, Portugal's banks have a lot of catching up to do. There is no end of scope for this in a country of ground floor banking at its crudest. There is experience and determination at the top but also plenty of constraints on initiative.

If complaints from Portuguese bankers have a central theme it is all about bureaucratic controls — of a kind almost unimaginable elsewhere in Europe. At times, state interference in business can reach a pitch which produces more laughter as indignation in the average banker.

A recently enacted government decree — aimed at maintaining employment through limits on individual working hours — provides a graphic and frightening illustration of how Portuguese bureaucracy can lose touch with reality. For the banks, already woefully over-staffed, it has meant under-employed workers putting in over less time at their desks.

The plain fact is that the straitjacket of state controls shows very few signs of being loosened. All nine Portuguese banks were nationalised in the 1970s and their working environment remains highly political. This creates a disturbing effect on day-to-day management as well as on overall strategy.

Free enterprise

In the circumstances it is surprising to find such an abundant spirit of free enterprise. Bankers acknowledge their problems and have learnt to come to terms with them. They point to the recent recreation of a financial private sector and talk hopefully of a return to competition among the banks.

Change must come, they say. This year is going to be a bad one for the smaller, less resilient banks and a further round of bank mergers cannot be far away. The economy is going through a painful period of readjustment under the aegis of the IMF and had debt experience, already heavy in 1982 and 1983, is going to get worse.

As state enterprises the banks have been forced to contribute to chronically ailing sectors of the economy. Private capital would not have been lent in such an ill-considered way, say bankers. But some banks, protected by state backing and with credit ceilings swelling their liquidity, have apparently flung all basic banking conservatism to the wind.

The Government's main line of attack on inflation has been through interest rates; medium-term credit now costs something like 35 per cent. A decline in real wages and falling consumption is compounding the impact of heavy

PORTUGAL'S BANKS AT END - 1982

	Total assets	Capital and reserves
Caixa Geral do Depósitos	577	—
Banco Portugues do Atlantico	444	5.6
Banco Pinto & Sotto Mayor	325	5.6
Banco Espírito Santo e Comercial de Lisboa	313	6
Banco Nacional Ultramarino	301	5.7
Banco Borges & Irmao	278	3.1
Banco Totta & Acores	273	2.7
União de Bancos Portugueses	163	4.2
Banco Fomsecas & Burnay	160	3

financing costs. The list of Portuguese bankruptcies grows daily.

In contrast, gross banking margins remain the envy of the world. The margin between deposit and lending rates, dictated by the central bank, is eyed longingly by banks outside Portugal. Twelve-month deposits earn around 28 per cent whereas the banks charge up to 7 per cent more on short-term lending, partly as a result of a traditional practice of charging interest in advance.

The banks are major employers and banking margins are tacit recognition of this by the Bank of Portugal. With total staff numbers running at around 55,000, the average per branch is above 40. In the UK, where staff levels are also thought to be a problem, the number is around 16.

Whether the banks are able to match lending with deposit inflow is another matter. They complain bitterly. The growth in resident term deposits, which rose by 27 per cent in the 1983 first quarter, slowed down over

the summer months and was running at just over a fifth in August. But equally, the central bank has kept a very tight lid on lending.

More deposits

Moreover, the upsurge in deposits has been noticeably biased towards high-yielding time deposits rather than the current short-term accounts. The absence, until recently, of alternative investment forms has not helped. A couple of years ago time deposits were rising by 50 per cent against the 16 per cent for current accounts. Those ratios have not changed too radically.

Communications remain a major short-coming. Portugal's internal telephone system is in desperate need of an overhaul and the bank branch-telex ratio is still woefully short of the 100 per cent taken for granted elsewhere in Europe. But the past 12 months has seen the implementation of a number of important changes. Banco Espírito Santo

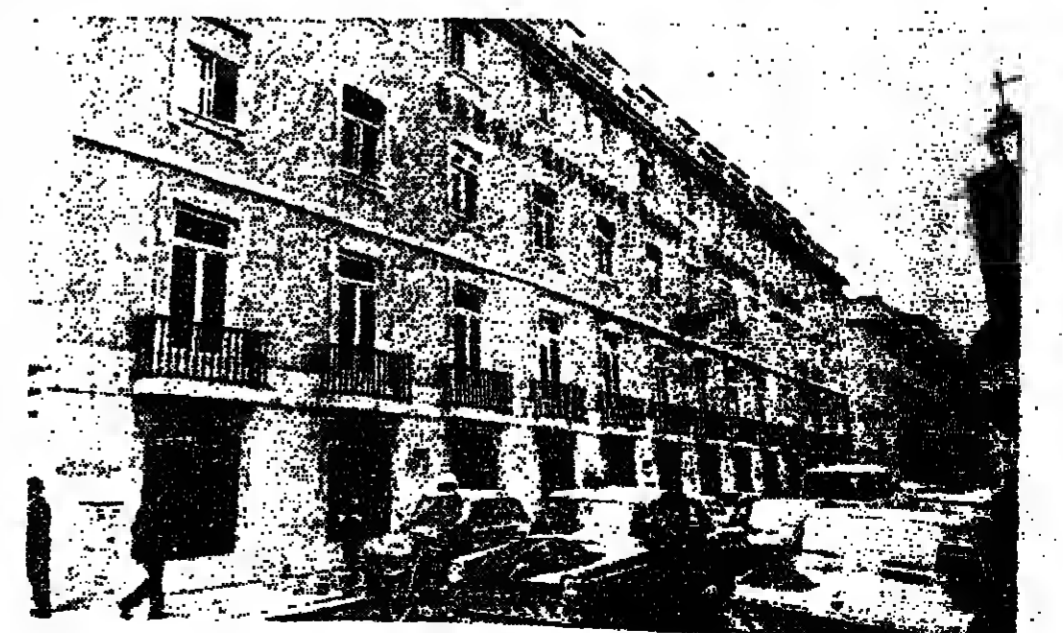
promoted the initial introduction into Portugal of the Swift telecommunications network early in 1980. In 1983 the banking system as a whole finally completed its conversion to this rapid funds transmission service.

As for individual banks, it is almost impossible to make performance comparisons. By general consent two banks stand ahead of the rest—Banco Portugues do Atlantico and Banco Espírito Santo. Banco Totta has a fairly high profile in the City of London. Caixa Geral do Depósitos, the state savings bank, is the largest organisation.

Atlantico is the biggest of the commercial banks and one of the more successful and go-ahead. It has responded, within central bank constraints, to a number of gaps in Portugal's retail banking service. It has taken a long hard look at the problem of wages and management, creating a central team paid in excess of the statutory norms. Atlantico tends to set a standard for the banking sector as a whole.

By comparison the three foreign banks operating in Portugal have a modest share of the commercial bank market. The heavyweight of the three is the Bank of London and South America (Lloyds Bank International) which has nine branches and has applied to open two more.

BOLSA, along with Credit Franco-Portugais (Credit Lyonnais) and the Bank of Brazil were left outside the nationalisation net of 1974. This apparent distancing from the Government machine has done no harm at all to their standing among Portuguese customers.



Banco Espírito Santo in Lisbon

PORTUGUESE BANKING III

The success of new investment companies and leasing groups has helped to restore Portuguese faith in free enterprise

Financial scene's brightest stars

PORTUGAL'S INVESTMENT companies and leasing groups are the bright new stars of the financial scene. To be fair, there is not too much competition around at the moment. Until very recently the heavy hand of state controls outlawed new outlets for private capital. Yet the success of the new enterprises cannot be denied.

From modest beginnings in 1981, there are now seven leasing companies in action, and others in the pipeline. The existing four investment companies—which mostly provide medium-term project finance but also offer other merchant banking related services—could soon increase to five.

Both types of company are small, and so have had only a minimal impact on the market place. Total resources of SPI, the biggest and most ambitious of the investment companies, amounted to Es 6.7bn at the end of 1982. At the same date a large commercial bank like Banco Espírito Santo could boast deposits of Es 244bn.

But the psychological impact of the new financial companies has been enormous. They have helped restore Portuguese faith in free enterprise, and have successfully opened the door leading to a freer and more flexible economy based on an inflow of private capital.

Foreign capital

Most of the new investment vehicles rely substantially on foreign capital, and have major non-Portuguese shareholders. SPI is partly foreign owned, and five of the leasing groups have the backing of international banks. Barclays Bank has a 26 per cent stake in Sofinloc, and 35 per cent of Euroleasing is owned by Societe Generale.

In terms of foreign capital, it is all very much a toe dipping exercise: a small down payment on Portuguese economic recovery. The potential rewards are incalculable but are probably never going to be earth-shattering. Whatever happens, they are likely to be long term.

SPI was the first investment company in the field, taking its first business in the autumn of 1981. The others are Eurofinancia, FNIC—mostly an outlet for Hong Kong funds—and MDM which came into being last August. At least one other similar group, backed by Lloyds Bank International and two local banks, is known to be in the wings.



The Bank of London and South America—a subsidiary of Lloyds International—emphasises its presence with a sign on the front of a Lisbon tram

PORTUGAL'S LEASING COMPANIES (Es bn—end-1983)

Company	Capital assets
Locapor	1.9
Euroleasing	1.08
Sofinloc	1.05
Imoleasing	0.48
Leasinvest	0.48
Sibail	0.4
Lusoleasing	0.36

Source: Industry estimates.

the largest of the companies, and, after a sticky 1983, it hopes to start to move forward again in the current 12 months.

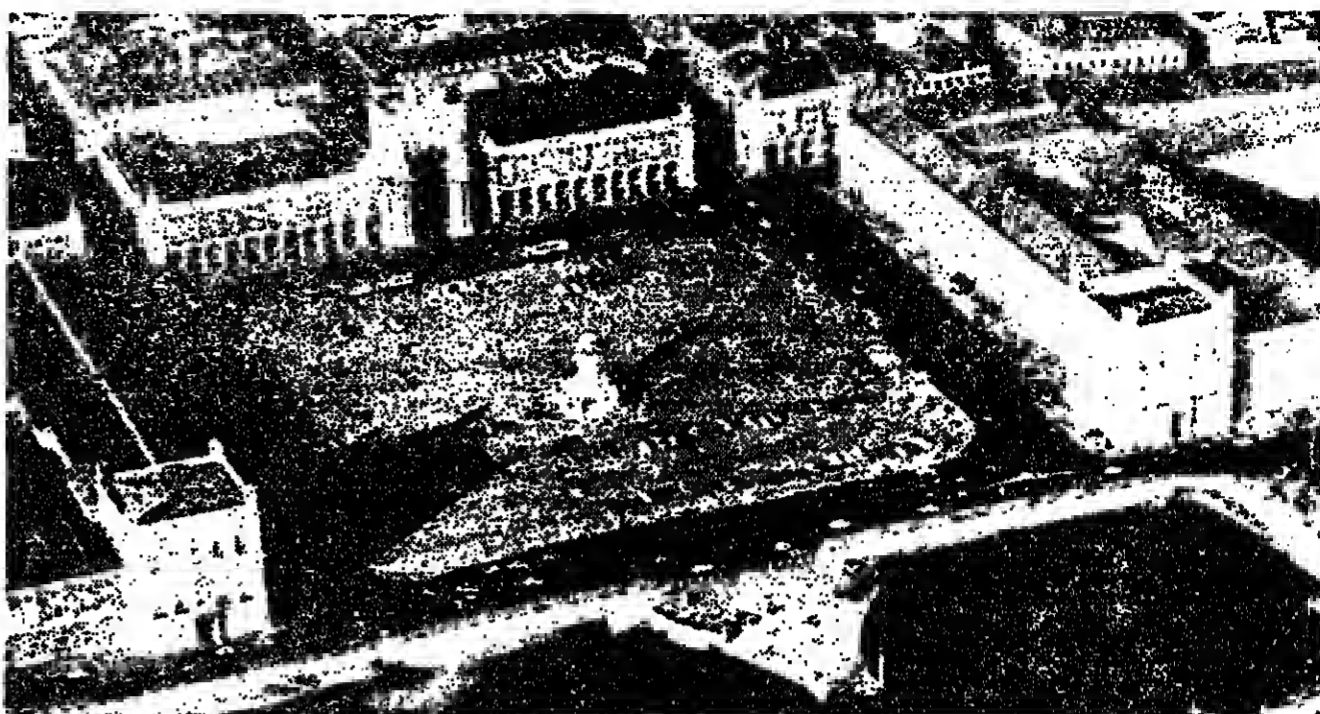
A shortage of funds forced Locapor to turn away business last year but 1984 could see this trend reversed. From January 7, leasing groups have been allowed to move into the motor leasing market (albeit for cars up to a maximum of 1200 cc) and the advent of bond issues to the public should help shore up any weakness in available resources.

Leasing companies have to have a minimum capital of Es 200m—half that for an investment company—and Locapor has already extended its capital base to Es 500m. Leasing business tends to focus on office equipment, data banks, computers, information systems and copying machines. Eventually, the group sees its motor business accounting for as much as a third of total capital assets.

With one exception, Imoleasing which specialises in property business, all companies offer equipment leasing services. The top three in size accounted for around 70 per cent of total business in 1983. An eighth company, Multi-leasing, is about to bring more depth to the market. Multi-leasing has Portuguese, Brazilian and U.S. backers.

By Portuguese standards, demand for leasing services is rising fast. New business in 1982 was less than Es 1bn; for 1983 the figure was closer to Es 6bn. But, as ever, government controls tower in the background. New business is geared to capital on a 1-for-10 basis, and increases in company net worth have to meet with central bank approval.

Jeffrey Brown



Lisbon's Black Horse Square: the Finance Ministry and the Stock Exchange are on the right of the picture. The Lisbon stock market was augmented in 1981 by the reopening of the Oporto Stock Exchange. By international standards, Portugal's stock market is relatively tranquil

Signs of stock market revival

THE STOCK MARKET in Portugal is no place for the energetic. No ticker-tape blizzards or demands for throat pastels from hoarse voiced dealers here. In fact nothing much happens at all. But at least the concept survives, and those with their ear to the ground will suggest that business is reviving.

The Lisbon market was augmented in 1981 by the reopening of the Oporto Stock Exchange. Between them they have little to offer equity buffs, but the market for fixed rate paper can have its busier days. Since 1980, companies have been allowed to tap the bond market and today corporate bonds vie with Treasury paper in terms of weight of issues.

In practice, the stock market has never had much of a say in the financing of Portuguese business. Today, as in the past, bank money is the mainstay. Its hopes for a more profitable future depend on the politicians and the extent to which private enterprise will be allowed to help in the recovery of the economy.

After two years of closed doors, courtesy of the revolution, the Lisbon Stock Exchange reopened to government bonds

in 1976. A year later trading resumed in shares. But by then the nationalisation of the banking and insurance industries had totally undermined credibility, removing 45 companies and the two most important stock market sectors from daily trading.

This year business in shares has got away to another flat start, and in many respects the stock market is almost exclusively a place to buy and sell bonds. A noticeable absence of profits and dividends in recent years has not helped. Where there is demand for shares, it tends to centre on a handful of companies.

Heavy losses

Despite its recent problems, L&S have still a name to conjure up speculative interest. Heavy losses last year forced this big shiprepair business into the hands of the state. Other shares with a following include Vimeira, the mineral water group, and Fornos Electros, a major smelter.

But the bond market is where a good 90 per cent of the main action lies. Thanks to corporate financing, there is a fairly regu-

lar flow of new issues, and tax incentives help tempt potential investors. Corporate bonds usually yield a couple of percentage points over base rates, and interest is paid free of the 23 per cent tax levied on the returns from bank deposits.

Maturities tend to centre on the five- to seven-year range. Until the recently introduced cash bonds, modelled on France's "bons de caisse," the stock market was just about the only forum for medium-term fixed rate investment. This apparent monopoly has led to accusations of new issue abuse.

The time lag between application for bonds and their eventual issue can extend for two to three months. Payment has to be met in full on application. Thus bank commissions on new issues can be very juicy indeed, ranging from 2 per cent to 10 per cent on bonds of up to seven years. Understandably the banks are keen to see more use made of the capital markets.

Like their counterparts in Italy, Portuguese share and bond traders have a penchant for unofficial dealing. A recent Bank of Portugal discussion paper highlighted what it described as "the marked pre-

ference for transactions outside the stock exchange."

Inside the Lisbon exchange, proceedings are remarkably informal. Business ticks over for an hour or so each working day with three or four traders—plus one trading floor clerk—doing their best to drum up demand. Each broker strives to put together two sides of a deal. Where he cannot do so he will turn to one of his competitors for help.

High costs

Although none of the multinationals operating in Portugal has been tempted to do so, foreign companies can issue capital. Escudo funds might avoid currency risk (over the past couple of years the escudo has more than halved in dollar terms) but borrowings costs are frightfully high by most European standards.

Foreign share or bond issues cannot be made a way of sidestepping the provisions governing capital imports or exports. The Portuguese authorities also draw the listing of bonds in foreign currencies.

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PORTUGAL

AIMING AT MODERNISATION

The Portuguese economy is improving fast. As a result of the stabilisation programme that has been implemented since last summer by the new Government, the main financial indicators show a remarkable performance. The external current account for the 3rd quarter of the year recorded the first surplus since 1979. The rise in the external debt has been significantly contained, having increased only about \$400 million in the course of 1983. Efforts are being made continuously to reduce the size of the public sector deficit.

As is well known, Portugal recorded sizeable external current account imbalances in 1981-82, which involved a sizeable increase in the external debt. It should be remembered, however, that Portugal is a small, open and semi-industrialised economy, strongly dependent on energy and raw material imports, and facing some severe structural problems. So, it could not but be severely hurt by the persistent recession in international trade, associated with the second oil shock. Besides, some other exogenous factors acted in an adverse way. In fact and because most imports are dollar denominated, the strong appreciation of that currency stood behind a sizeable loss in terms of trade. High international interest rates have increased sharply the external debt service. A severe drought, which hit the country for three years, originated additional needs in agricultural and energy imports. As a consequence of this set of circumstances it is hardly surprising that events evolved as they did, since modernisation of the economic and financial system is a pre-requisite to a better and long-lasting performance of the economy. The solving of the structural problems will, no doubt, take some years but an effort is being made towards removing the most binding constraints.

The new Government which took office last June, enjoying a comfortable two-thirds majority in Parliament, started to implement a wide and co-ordinated strategy aimed at economic stabilisation and at the modernisation of the Portuguese economy. The Government's strategy relies upon three economic programmes: an 18 month programme directed to the most pressing issues (namely, the external current account deficit) and two interrelated medium-term programmes aimed at more structural problems. The shorter of these (2 or 3 years) points towards the building up of an adequate framework for sound development and performance of the financial system. The other one (4 years) is more concerned with the modernisation and development of the economy.

To achieve the objectives of the stabilisation programme, the Portuguese Government introduced a package of financial and economic measures and signed a stand-by agreement with IMF. The escudo was devalued by 12 per cent in effective terms, in June, which improved significantly the competitive position of Portugal against its main trading partners. Tariffs on utilities were deliberately increased in order to reduce the financial imbalance of public enterprises. Some other administered and/or subsidised prices were allowed to rise,

by lowering subsidies, thus contributing to the reduction of the Government's deficit and to the building up of a more realistic price/cost relationship. The public sector investment programme for the second half of 1983 was substantially frozen. Interest rates have been increased and credit expansion has been tightened.

The economy has reacted remarkably to the stabilisation measures. In fact, the principal targets of the "Letter of Intent" agreed with IMF for 1983, have been achieved. The external current account, which recorded in the 3rd quarter the first surplus since 1979, is estimated to show a yearly deficit below the target of US\$2 billion. The external debt has decelerated noticeably and its service burden has improved.

Public sector borrowing which has been increasing continuously in previous years, is coming under control and is estimated to stay below the target for 1983. For 1984 Parliament approved a new Budget in which the deficit is substantially reduced as a percentage of GDP.

Although Portugal has been able to reverse unfavourable previous trends and to stabilise its financial situation, it could not avoid suffering the associated economic and social costs. Inflation has soared as an immediate result of the price liberalisation measures and of the escudo devaluation; economic activity is at a low level, particularly in the domestic oriented sectors of the economy; unemployment has increased.

Financial stabilisation, constitutes, no doubt, a pre-requisite to the implementation of more profound structural changes, which are imperative for a better performance of the economy, and for a successful integration in the EEC. However, these structural changes will also require measures and developments that although based on sound economic analysis are hardly compatible with a persistent financial tightness.

The modernisation and development of the economy will thus require and have to count on the co-operation of foreign investors and of the international financial community. The conditions offered, in Portugal, to direct foreign investment are very attractive. It can count on high profitability, favoured by skilled manpower, low labour costs, fiscal incentives and significant growth potential. Besides, the new Government is committed to pursuing policies and implementing measures aimed at setting the basis for an efficient functioning of a modern market economy. Labour legislation has been changed and some key economic sectors, hitherto a monopoly of the public sector, are being opened up to private capital. These include banking, insurance and the manufacturing of cement and fertilisers. It is expected that all these developments will bring in the good will not only of the international financial community, but also of foreign entrepreneurs on extending their productive activities to Portugal.

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THE MANAGEMENT PAGE

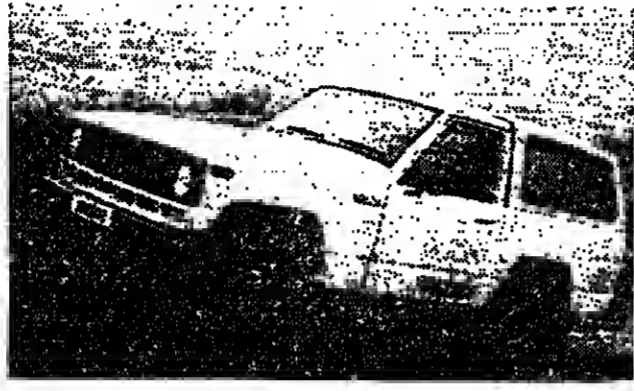
EDITED BY CHRISTOPHER LORENZ

"QUALITY gives a firm a future." Quality is everybody's business. "Quality is not what you inspect, it's what you make."
The big yellow posters, starting from almost every corner of the Motor Iberica commercial vehicle factory in Barcelona, may be a forerunner of the kind of indoctrination British workers will be getting when Nissan sets up its car plant in the UK.
Motor Iberica, which started producing the Nissan Patrol, a four-wheel-drive cross-country vehicle, a year ago, is Europe's first Japanese-controlled motor company.
"The Japanese and Spanish methods of working are not as different as all that," claims Juan Echevarria, the chairman, who came up through the company when it was still under Spanish control. "What happens is that the Japanese put more emphasis on quality and place responsibility for quality on each worker."
Unlike Nissan's simultaneous move into Italy, a two-day 80-80 venture with Alfa Romeo near Naples, no one is making any bones about who is supplying the input.
On the shopfloor the Japanese presence is discreet - on a normal day, there is not a Japanese to be seen there - but some unfamiliar innovations have been seen. Take for instance the marble platform, installed at Nissan's insistence and claimed by the company to be the only one of its kind in the country, designed to provide a faultlessly flat surface for measuring ground clearance. The Japanese do not go in for approximation.
The most extravagant addition made to Nissan specifications is more than £20m worth of new paintshop with an electrostatic unit, all pressurised to keep dust levels down, and as clean as a hospital.
"We've become obsessive," says a Motor Iberica official. The minutest paint flaws are picked up and corrected. Luxury finish is a key marketing point for the Patrol in competition with other "off road" vehicles, but the same criteria are also now being applied to Motor Iberica's other trucks and vans.
Wall-charts log up targets, performance and the number and cause of rejects. At the end of the Patrol assembly line the finished products are clocked through one every 12 minutes, with every stoppage timed and recorded. A foreman says people do not mind the new discipline. "It's less tiring working here now. There's no physical effort, and it's clean work."
Among 10,000 Motor Iberica workers, there are only eight

Motor Iberica under new ownership

How Nissan made quality a Spanish obsession

BY DAVID WHITE



Under the joint rule of Shizuka Kaneko (left) and Juan Echevarria (right) Motor Iberica produces the Nissan Patrol for the European market. Echevarria, the chairman, says: "The Japanese and Spanish methods of working are not as different as all that."

resident Japanese, including the vice-chairman, Shizuka Kaneko, who is a member of Nissan's board. But the company is attaching itself firmly to the Nissan image. A new publicity campaign - "Nissan - Motor Iberica, a worldwide phenomenon" - has been launched to promote the Nissan name in Spain.
In Spain's protected market, Japanese car producers are still strangers. The three Nissan Laurel limousines used by Motor Iberica's top executives are probably the only ones of their kind in the country.
Motor Iberica has a chequered history. It began life as Ford Motor Company, in Cadix, in the time of Henry Ford I, and moved to Barcelona a decade before Nissan ever existed. It became Ford Motor Iberica with the entry of Spanish shareholders and Motor Iberica when Ford pulled out, leaving some licences, at the end of the 1950s. In the mid-1960s Massey Ferguson bought a 36 per cent stake and in 1960, in the middle of its financial crisis, sold it to Nissan.
Two years previously sales had been close to 34,000 vehicles. Two years later, they

were 45 per cent down. Tractor sales in the same period slid by 55 per cent. The harvester and farm machinery business slumped and output of diesel engines was halved.
Partly under pressure from the Spanish Government, Nissan extended its holding to a majority two years ago. It put an end to the institution of a figurehead chairman (who was mostly in Madrid) and promoted Echevarria, one of the company's "tough men".
The Japanese group now has 70 per cent control and is likely to increase it further. It has so far pumped in Pta 11bn (£49.5m) - its original purchase plus subscribing to share and bond issues - a bit less than the £50m it plans to invest in its UK venture. In purely financial terms it has got nothing back.
"We could not expect immediately to obtain a direct profit," says Yoichi Koshiyama, a Nissan representative on the Motor Iberica board, responsible for liaising between the two companies. Indeed, Motor Iberica's losses have not stopped going up - from Pta 3bn in 1982 to about Pta 4bn last year, on turnover of around Pta 50bn. "Because of the economic

recession," says Koshiyama, in a cryptic recognition that all has not gone according to plan, "there has been some modification of our concept with regard to Spain." One result is a delay in the introduction of the Vanette, the second product covered in the two companies' original licensing agreement. The Nissan small van, which was to have been in production in Spain by now, has been re-modelled. Echevarria, who is now in charge of the European market, had a diesel engine put in and is now scheduled for late this year.
However, Koshiyama insists that Nissan is maintaining its commitment to Spain as the basis for its commercial vehicle business in Europe, North Africa and the Middle East, as part of the group's aims of holding a 10 per cent share of the world motor industry.
Motor Iberica continues to make Massey-Ferguson tractors and Ebro lorries and vans, which it now markets through Nissan's export network.
"But we will probably have to make fewer products in larger quantities," says Echevarria. The Spanish company is set to become progressively more integrated into Nissan, relying heavily on the group's research resources and

its commercial coverage. Nissan's technical support - with teams being sent out to Spain for short periods - is indispensable, he says. Motor Iberica will eventually move over to Nissan technology in all sectors except for tractors - and even there Japanese know-how intervenes in reliability and quality control.
The Patrol, now being produced at a rate of 20 a day and building up to the target of 15,000 a year, still depends on a monthly shipment of parts from Japan. The Spanish share, in peseta value terms, is now between 60 and 65 per cent; in a year's time it aims to come close to the 85 per cent level stipulated by the Spanish Government.
The Japanese supplies are principally pressed sheet parts for the bodywork - it is too expensive to import the presses - while the chassis, gearbox and motor are Spanish-made. The motor now being fitted is a Nissan-adapted diesel from the Spanish Perkins factory which came into Motor Iberica's possession as part of its original deal with Massey Ferguson. But a higher performance Nissan motor is envisaged for the export market. Spanish-made Patrols have so far been sold

only in Italy, but Motor Iberica has applied to start selling in France and will later take over other markets such as West Germany, which are currently supplied from Nissan in Japan.
Apart from Japanese faces, the other conspicuous absence on the production line are robots. Automatic welding and electronic controls have been introduced, but the work, because of the limited output, is still largely manual.
The scale of the operation, according to Koshiyama, makes any productivity comparison between Spain and Japan impossible. But he says that on the basis of Nissan's other experience outside Japan (in Mexico, Australia, Italy and its new pick-up factory in Tennessee) the Spanish workforce has measured up well.
Echevarria believes that in a full-scale car factory similar results to Japan's could be achieved. He minimises the degree of culture shock involved in adapting to the Japanese work ethic.
The changeover is so far being achieved without major labour problems. Nissan can to some extent feel on home ground, in that the Spanish company has a house union, a common feature in Japan. The union ranks on roughly equal terms at the factory with the big labour federations, the Communist Comisiones Obreras and the Socialist UGT.
The former combative spirit of Motor Iberica workers appears to have been undermined by years of underproduction and job uncertainty, and the rigid, paternalistic management style that has evolved in recent years.
"You used not to be able to contest anything," says an old employee. But while management tends to be more open these days, workers no longer enjoy relatively high rates of pay since wages have not kept up with inflation.
The big change now being studied is the introduction of "quality control circles" on the Japanese model - making groups of employees responsible for checking their own and others' work and removing the need for inspection stations.
Can the Nissan corporate creed - "that human beings, if properly treated and motivated, are basically good and can therefore supervise their own work" - take hold in a country like Spain?
"The problem," says Echevarria, is getting people interested and canalising this interest. It's a philosophy, he rejects the idea that Japanese principles are valid only for Japanese. There is only one thing, he says, that makes the Japanese different: "They're applying them."

BUSINESS PROBLEMS BY OUR LEGAL STAFF

Substituted service

A tradesman accepts a cheque for £1,500 from his customer, who is a foreign national resident in London, with a current account at a London branch of a clearing bank. After delivery of goods, the cheque bounce and the drawer of the cheque cannot be traced. The branch of the clearing bank refuses to provide any information which would help the tradesman to trace the customer. It is not certain that the customer is still resident in the UK. He may have returned to Saudi Arabia.
Is there any relatively inexpensive method whereby "discovery" could be forced upon the clearing bank in order to obtain overseas forwarding addresses, or other details?
No, discovery would not be available as you suggest. It would, however, be possible to obtain a court direction for "substituted service" and the English bank may be one of the addresses at which service might be directed (as well as by advertisement).

Proof of share holding

I purchased some unit trust shares some time ago and have the paid cheques used for purchase, the contract notes and share certificates. The unit trust managers and their registrars now say that my holding is substantially less than that shown on the share certificates and a dispute has arisen.
Can you please tell me if a registered share certificate has any legal standing as proof of my total holding of the shares?
If both the contract notes and share certificates show you as having bought the number of units you claim, you have a very strong case to require rectification of the register of members to show you as the holder of the full number of units which you bought.

Retirement relief

My wife and I conduct separate businesses in our own names from different premises. I own the freehold of both and are in my name. 1 - In the event of retirement is it necessary for my wife's premises to be in her name to get the benefit of the capital allowance on the appreciation in value of her property, which is the main business asset? 2 - If she retires and rents or leases the property (or indeed if I do the same with mine) will the capital gains allowance be allowed at some future date, when the properties may be sold? 3 - If her property should be in her name, how can I do this without involving a lot of legal expense?
1 - Yes; the relief due to your wife under section 124(1) of the CGT Act 1979 will be zero until the anniversary of her acquisition of the freehold from you. Concession D7 will not help her, as you can check by asking your tax inspector for the free pamphlet IRI (Extra-statutory concessions in CGT 11 CGT and the small businessman).

Questions from the floor

I shall be obliged to know if it is permissible for a club member to question from the floor and pass comment on the Financial Report made by the treasurer.
Also, is it obligatory for the final item on the agenda of the annual general meeting to be "any other business"? If not in what way does a club member introduce questions from the floor?
The rules of the club may determine the provision. If there are no express provisions to the contrary, and if members have a vote, it would be usual to permit a member to put a question to the committee or board of directors, as the case may be. It is not obligatory, although it is customary, to have on the agenda "any other business." A member with a specific complaint or query would probably have to give notice of his wish to have it on the agenda and an extraordinary general meeting may have to be requisitioned - if the rules provide for this.
No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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TECHNOLOGY

EDITED BY ALAN CANE

NEW BUSINESS PROGRAM COMBINES MODELLING WITH WORD PROCESSING

Lotus launches a successor to 1-2-3

BY LOUISE KEHOE IN SAN MATEO

IT WAS as easy as "1-2-3" for Lotus Development Corporation to sell \$53m worth of personal computer software programs last year. The Massachusetts company's single product, "Lotus 1-2-3," an integrated business program, is the top selling personal computer program for office use.

The success of 1-2-3 has made big profits for Lotus and launched the company into public ownership last October. It has also made Lotus very influential in the personal computer business. People buy computers just to run 1-2-3, and the types of computers they choose are influenced by which machines the Lotus program will "play" on—primarily the IBM PC.

That made yesterday's launch of Lotus' second product all the more significant.

Lotus is attempting to become one of the very few software companies to have more than one "hit" program.

Yesterday it introduced "Symphony," another integrated software package for the IBM PC.

Already industry pundits are predicting that "Symphony" will outsell 1-2-3 and confirm Lotus' lead in business soft-



Mitchell Kapor, president of Lotus Development Corporation, and Ben Rosen of Sevin Rosen Partners, was the lead investor in the initial venture capital raising for Lotus 2 years ago



ware. "Symphony is music to my ears," enthused Ralph Gilman of InforCorp, an industry analyst who has a way with words. "I think it will be very successful."

Like 1-2-3, Symphony is an integrated package of programs that covers most business applications. To the spreadsheet analysis, data base management and graphics of 1-2-3, Symphony adds word processing and communications.

Lotus has also upgraded the original functions found on 1-2-3. The Symphony spreadsheet has more rows and columns. The new graphics application includes extra types of graphs.

The advantage of an integrated program is that it is easier to switch information out of one application into another. Tables and graphs can, for example, be interspersed with

text. Symphony takes integration a step further by automatically updating data in each of the applications every time a change is made.

A simple example of how this works might be updating a chart of sales projections when a change is made in a financial planning spreadsheet model.

Following the industry trend, Lotus' Symphony displays different sets of text data or graphics in "windows" on the computer screen. Since Apple Computer introduced windowing to personal computing (previously it was created at Xerox for the Star workstation) a year ago, several software companies have produced different versions of the concept.

Visicorp offers Visi-on, Digital Research has extended its CP/M operating system to include windows and Microsoft will soon begin deliveries of "windows," another approach to screen sharing.

An important feature of Symphony is that it is possible to add extra applications to its repertoire. According to Lotus,

its own programmers as well as third parties will create the programs for time management, project scheduling, communications with mainframe computers, high resolution graphics and statistics that will all become optional extras.

The company expects some of these additional programs to be available by mid year.

Experienced computer users will also be able to create their own Symphony programs. When switched to "learn mode" the computer will remember a sequence of commands, text or data and store them so that they can be recalled by a single key stroke.

"Learn mode is useful for adding a standard paragraph to the end of a letter, or teaching the computer how to go through the log on (connect) sequence for a data base," explains a Lotus spokesman.

One problem with Symphony is that it takes up more memory than most programs.

To accommodate Symphony a computer must have at least 520K of memory—more than the standard IBM PC, and more

than most personal computers. In effect, this means that a customer will also have to have an add-on memory board, costing at least \$200, in addition to the program package itself.

"That is the only negative aspect of the product," commented Dr Egil Juliesen, Chairman of Future Computing, a market research firm. Symphony will, however, fit in the bigger IBM PC XT memory, and could boost sales of that model.

Lotus plans to begin shipments of Symphony in the U.S. in April, but has yet to say when it will begin selling in Europe.

The U.S. price will be \$695. Although Lotus has announced Symphony as a new programme, the company also regards it as an upgrade to 1-2-3.

Current users of 1-2-3 will be offered an opportunity to trade in their programs and buy Symphony for the \$200 price difference.

The switch from simple arithmetic to the complexities of music in Lotus' new title reflects a major change in the

market environment into which the new product is being launched. 1-2-3 won a straight fight with a few competing integrated business programs to attain market leadership. Symphony is up against a variety of programs that do many of the same things—but in different ways. It could also hit sales of 1-2-3, although Lotus thinks not.

"We see Symphony as a different product in terms of price and the customers it will appeal to. 1-2-3 has sold well to the financial community, it is heavily oriented toward spreadsheet applications. Symphony will have a broader appeal," a Lotus spokesman said.

Just as Lotus 1-2-3 is credited with boosting sales of the IBM PC for which it was originally designed, so a couple of years ago, the spreadsheet program Visicalc did much to enhance sales of the Apple II.

Now Visicorp, the publisher of Visicalc since 1979, is involved in a legal feud with the program's developers, Software Arts.

Software Arts is seeking an injunction to stop Visicorp marketing Visicalc and has informed Visicorp that it intends to begin selling the



program itself. This is the latest move in a battle that has been brewing since last September.

It started when Visicorp sued Software Arts claiming that the smaller company had failed to deliver enhancements to Visicalc as required by an agreement. Visicalc is losing sales to more advanced spreadsheet programs like 1-2-3, Visicorp acknowledged.

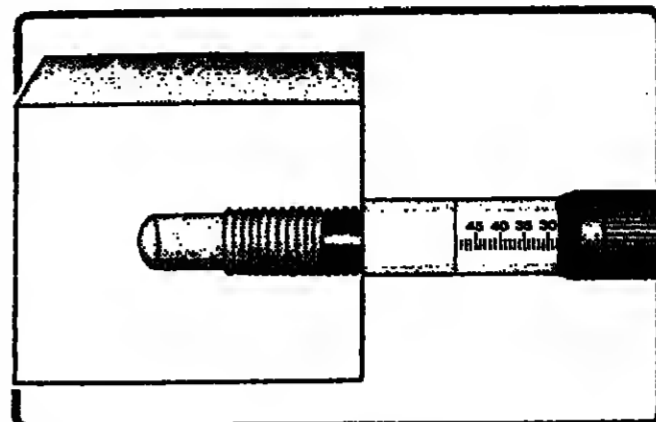
In a counterclaim, Software Arts accuses Visicorp of failing to use its "best effort" to sell Visicalc but instead is promoting its new product family, Visi-on.

Despite all this, over 600,000 copies of Visicalc have been sold over the past four years, making it the most popular personal computer program ever.

DANISH MANUFACTURING

How Leitech got its measure

BY HILARY BARNES IN COPENHAGEN



LEITECH, A small Danish manufacturing company, has invented an ingenious thread measuring gauge for measuring thread diameters and depths, as well as controlling tolerances.

The invention is basically very simple, but as the tool does in one operation measurements which take two and sometimes three operations with existing gauges, Mr Leif Larsen, Leitech's managing director, claims that the gauge cuts the time needed for the operation by 50 to 70 per cent.

Introduced last year, it has already attracted considerable

interest in export markets. A Swedish auto manufacturer is expected to buy the whole of Leitech's 1984 production of 3,000 gauges and Sikorsky aircraft in the U.S. has placed a sample order.

The normal way to measure a thread is to screw a gauge into the thread, thus ensuring that the thread is of the right diameter. The Leitech gauge combines this with the measurement of the depth which the thread goes into the metal, which can be read off in millimetres on the handle end of the gauge.

The gauge has a "good" and a "bad" end, the good end showing a perfect fit. If the bad end fits, the thread is too

loose and not made to the correct tolerance. The gauge also eliminates the possibility of errors when measuring thread depths, an operation which with existing tools sometimes requires the operator to carry out addition and subtraction calculations.

The Leitech gauge consists of an anodised aluminium housing, which envelopes a telescopic, spring loaded sleeve. The sleeve retracts as the gauge is inserted into the thread, automatically showing the depth of the thread. The thread tolerance gauge, which measures the diameter of the

Mr Leif Larsen claims that the gauge cuts time needed for the operation by 50 to 70 per cent.

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Radio

Text pocket pager

AIR CALL has launched what it calls a visual pager which can receive text messages of up to 160 characters and store them for display.

The page displays on command two messages of 80 characters or four messages of 40 across a 12 character liquid crystal display.

The company says that applications include the financial world where up-to-date information can be transmitted at meetings; doctors can receive medical data while with patients. More details from Air Call on 0582 603123.

Process

Controllers

A FAMILY of programmable logic controllers for use in process control systems has been launched by Automated Controls and Systems (ACS). The Selectron PLC has a range from a 12 input/output model to 248 inputs and outputs. More information on 0223 83444.

Telecom

Conference

AN AMBITIOUS programme is planned for the Info 84 conference at the Barbican Centre in London from February 21 to 23.

There will be three parallel streams of presentations called "management," "informatics" and "advanced" containing titles such as "Taking the Lid off Telecoms" and "Forty Minutes of Futurology."

Many of the speakers are at managing director or senior management level and they will deal with such subjects as information management, communications, word processing and small business computers. More from Mrs Liz Wallace, Wharfedale Consultants, 27 George Street, Richmond, Surrey. (01 940 7366).



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THE ARTS

Television/Antony Thorncroft

Drama takes to the streets



Lisa Eichhorn and Michael York in "The Weather in the Streets"

Michael York, as the thoughtlessly susceptible married man, and Lisa Eichhorn as his willing victim...

Liadovarna, a small town in County Clare, where every September a marriage mart is held...

This was culture shock of misbegotten disparity, somberly captured by Forty Minutes for BBC 2...

Central TV took a discursive look at Valentine's day in Love is all you need...

Everyone was on their best behaviour in A Touch of Culture: the Royal Shakespeare Company...

That cannot hide, however, the fact that as a work of art Libuse has severe limitations...

Libuse/National Theatre, Prague

A paean to Czech history

Cultural nationalism was a potent force in Prague a century ago, and—judging by current operatic repertoire and the enthusiasm surrounding the recent re-opening of the National Theatre—it is still very much alive...

It is standards of performance that show less sparkle than their surroundings, it is perhaps a sign of a company that has declined by its side...

Among a series of the company's productions I have seen in recent months, two have made an enduring impression: The latest Battered Bride production is a vicious creation...

Czechoslovakia is rich and respected. With its warm, full-bodied strings and flawless brass, this is an ensemble to rival the best of opera orchestras...

But his current task as director of the opera ensemble in Prague appears to be an unbridled inspiration that appeals to different cultures...

The new Prague production by Karel Jernek is unpretentious, with simple representational scenery that provides visual continuity and leaves maximum room for following the words...

Libuse is not therefore the most rounded example of the company's current work, either at the National or the Smetana Theatre...

The title role in the performance I saw was sung by the statuesque Libuse Machova-Hruba, a youngish soprano whose voice does not sound developed enough for the dramatic demands of the part...

Among a series of the company's productions I have seen in recent months, two have made an enduring impression: The latest Battered Bride production is a vicious creation...

Libuse is not therefore the most rounded example of the company's current work, either at the National or the Smetana Theatre...

Libuse is not therefore the most rounded example of the company's current work, either at the National or the Smetana Theatre...

Andrew Clark reports on the re-opening of Czechoslovakia's national opera

Trust to aid young musicians

A charitable scheme to assist talented young musicians in the difficult period between leaving music school and becoming established as professional soloists has been launched as the Young Concert Artists' Trust...

Kaye, formerly of the LSO and South Bank Concert Halls, will administer the new agency music school, and Young Concert Artists Inc in New York, which has provided the service in the U.S. for 20 years...

Harner, chairman of agents Harold Holt, Mr Robert Stiff, managing director of the other leading agents, Ibbs and Tillet...

Maldwyn Davies/Purcell Room

Under the auspices of the Kirckham Concert Society, Maldwyn Davies gave a wide-ranging song recital on Monday with the pianist Ian Ledingham...

Minna Keal/St John's Smith Sq

The story of Minna Keal, whose symphony was given by the orchestra of the National Centre for Orchestral Studies at an SPNM event on Monday...

Saleroom

Paul Comolera was a French modeller whose life-sized reproductions of birds and animals were a feature of the Minton workshop in the late 19th century...

Saleroom

It was the star lot in an auction of British ceramics. Jean Sewell, another London dealer, paid £5,940 for a Spode "pheasant" pattern "stone china" dinner service...

Poppies/Tricycle, Kilburn

The middle-aged male couple who picnic on Parliament Hill are not alone. Two corpses comment, half clown half chorus; Sammy's younger self encounters the great love of his life...

Table with columns for bank names and interest rates under the heading 'BASE LENDING RATES'.

Advertisement for 'Hire a Million year old salesman' featuring a man in a suit and a telephone.

Arts Guide section listing theatre performances in New York, Chicago, and Washington, including titles like 'Cats', 'The School for Scandal', and 'Death of a Salesman'.

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SECTION II - INTERNATIONAL COMPANIES
FINANCIAL TIMES

Wednesday February 15 1984

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Sumitomo would cut Dunlop workforce

By David Marsh in Paris
SUMITOMO RUBBER, the Japanese tyre group which is bidding to take over the troubled French operations of the Dunlop rubber company, is proposing cuts in the workforce by about a third to restore financial balance.
But Sumitomo, which has had extensive discussions with the French Government in recent months, says it would pump FF4 300m (\$58m) over three years into Dunlop France, to modernise its operations. Although no accord has yet been completed, Sumitomo hopes to take over Dunlop France from May 1. Sumitomo agreed to take over Dunlop's UK and West German rubber activities last autumn, but said then it was not interested in the French subsidiary.
Separated from the rest of the group, Dunlop France filed for bankruptcy in October. But the company, which employs around 5,500 people in five factories, maintained production while efforts continued to find a buyer. Sumitomo has emerged as the only one of a string of potential candidates to make a firm proposition.
Sumitomo has proposed keeping almost all Dunlop's French business, closing only one small plant at Le Bourget. But it wants to reduce the workforce by between 1,500 and 2,000 people, halving the workforce at Dunlop's biggest and most modern plant at Montluçon in central France, which employs 2,800.

Sharp upturn for Northrop

By Our Financial Staff
NORTHROP, the U.S. military aircraft manufacturer, recovered sharply in 1983. A more than trebled fourth-quarter net profit of \$40.2m, or \$2.84 per share, against \$12.8m, or 84-cents, pushed the full-year outcome up from a depressed \$5.4m to a record \$100.7m.
Sales for the year rose from \$2.47bn to \$3.26bn, with a near \$200m advance in the final three months. Earnings per share for the year were \$6.62 against 36 cents.

Buoyant bourse and interest rate cuts lift Swedish banks

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

SKANDINAVISKA Enskilda Banken and Svenska Handelsbanken, the two leading Swedish banks, both boosted profits to a record level last year, helped by falling interest rates and buoyant trading in Swedish shares.
Handelsbanken emerged as the most profitable bank in Sweden with a rise of 37 per cent in consolidated group operating income to SKr 1.9bn (\$234m). The return on group equity rose to 23.3 per cent from 18.5 per cent in 1982.
SE Banken, Sweden's biggest bank, which finances more than 50 per cent of Swedish exports and is the country's leading foreign exchange trader, made up ground on its main rival with a 62 per cent rise in consolidated group operating profit to SKr 2.3bn compared with SKr 1.4bn in 1982.
SE Banken's return on group equity rose to 23 per cent from 18.9 per cent in 1982. For the first time for many years Swedish banks were able to strengthen their balance sheets in 1983, increasing equity and reserves as a percentage of total assets.
The biggest boost to profits came from the relaxation of Swedish monetary policy and the interest rate cuts implemented by the Riksbank, the Swedish central bank, early in 1983. This substantially reduced the banks' funding costs for their large portfolios of fixed-rate government paper.
At the same time, the banks enjoyed a big increase in fee income from securities trading because of the boom in the Swedish stock market. Earnings from foreign exchange dealing also rose significantly.
The total assets of the SE Banken group rose by SKr 23bn to SKr 163bn, while Svenska Handelsbanken increased group assets to SKr 141.4bn from SKr 120.3bn at the end of 1982.
SE Banken is increasing its dividend for A shares to SKr 13 per share from SKr 10.63 per share in 1982 and for B shares to SKr 20.50 from SKr 18.13. Handelsbanken is raising its dividend by SKr 1.25 to SKr 7.50 per share.
SE Banken has taken advantage of its much higher profits to make large provisions for foreign lending risks.
SE Banken also announced a five-for-one share split yesterday, which will give its shares a nominal value of SKr 10 compared with SKr 50 at present. The bank wants to widen the ownership of its stock among small investors.

Western Union plunges into red

By Paul Taylor in New York

WESTERN UNION, the U.S. telecommunications group, has reported a \$125.8m fourth-quarter loss and a \$39.1m loss for the year. The losses reflect a previously announced \$125m fourth-quarter charge taken in response to deregulation in the U.S. telecommunications industry. This comprised a \$110m write-down of communications hardware and a \$15m provision for reducing the company's workforce.
The fourth-quarter loss, equivalent to \$3.31 a share, compared with net income of \$1.43m or 51 cents a share in the final quarter of 1982 on revenues which increased to \$289.8m from \$249.4m. The 1982 quarter included an extraordinary \$4.44m charge.
For the full year Western Union's loss, equivalent to \$2.78 a share, compares with net income of \$85.8m or \$3.50 a share in 1982, which included a \$3.5m or 16 cents a share gain. Revenues increased from \$1,025.5m in 1982 to \$1,045.9m.
Commenting on the launch failure of its Westar VI communications satellite from the Space Shuttle earlier this month, the company said it was "a sharp disappointment." It added, however, that the launch was insured for \$105m which fully covered its cost.

ABC result hits record level on improved sales

BY OUR NEW YORK STAFF

AMERICAN Broadcasting Companies (ABC), the U.S. television network and publishing group, yesterday reported record fourth-quarter earnings and record revenues for the quarter and the year.
ABC was buoyed by improved results from its broadcasting and publishing divisions, which offset sharply lower interest income and increased investment in the group's new video businesses.
In the fourth-quarter, ABC reported net earnings 21 per cent higher at \$49.6m, or \$1.69 a share, compared with \$41.1m, or \$1.42 a share a year earlier. Revenues increased by 15 per cent to \$871.3m from \$759.7m.
However, despite the improved fourth-quarter results, which were broadly in line with Wall Street expectations, full-year net earnings lagged 1982 results because of two non-recurring gains totalling \$14.9m in 1982.
Excluding these two items, ABC said net earnings last year increased by 10 per cent.
After-tax net income, however, fell to \$159.8m or \$5.45 a share, compared with \$180.03m or \$5.54 a share in 1982 on revenues which grew by 11 per cent to \$2,956m from \$2,666m.

Skrinet plans rights issue

By David Brown in Stockholm

SKRINET, a fast-growing Swedish investment group, is planning a rights and warrant issue expected to raise about SKr 500m (\$62m). The group, which invests mainly in small companies, is to introduce a number of its subsidiaries on the Swedish over-the-counter market this year. It is also forming a new venture capital company, as well as a Swedish-Norwegian investment unit with three Norwegian partners.
Much of Skrinet's growth stems from the sale of assets in companies it has acquired. It had pre-tax profits last year of SKr 47m.

ANALYSTS ARE CONCERNED THAT SPECULATION IS OUT OF HAND

Oil merger fever hits Wall Street

BY WILLIAM HALL IN NEW YORK

"THERE is a general feeling that everyone is going to take over everybody in the U.S. oil business and we do not think that is correct," says Mr Charles Maxwell, the doyen of oil analysts on Wall Street.
The Federal Trade Commission's clearance of Texaco's \$10.1bn takeover of Getty earlier this week has added fresh fuel to the oil merger mania gripping Wall Street as speculators try to predict which oil company will be the next to go.
Yesterday Gulf Oil, which is being pursued by Texan oil maverick Mr T. Boone Pickens, denied a press report that it had received a \$11.6bn offer from Atlantic Richfield. But Wall Street analysts are convinced that Gulf, whose shares have soared by more than a third over the last month, is a prime takeover target.
Analysts argue that the "finding costs" of oil have risen from around \$1 per barrel 10 years ago to more than \$10 per barrel now. With the share prices of most oil companies still standing at a discount to their underlying asset value, it is far cheaper to "find oil on Wall Street" than underground, especially since the FTC shows little sign of challenging the takeovers so far.
Although Mr Maxwell, who works for New York brokers Cyrus

PRIME TAKEOVER CANDIDATES		
	Share Price*	Market Capitalisation
	\$	\$bn
Atlantic Richfield	44%	11.0
Gulf Oil	53%	9.2
Unocal	33%	5.9
Sun Oil	49%	5.8
Phillips	37%	5.8
Superior Oil	39	5.0
Amorada Hess	28%	2.4
Kerr-McGee	34%	1.8

* Monday's closing prices

Kerr-McGee has good U.S. gas production potential compared with most other large companies. The company's founder, Mr Dean McGee, now retains only a minimal interest in the company, so this should not hinder a possible acquirer, attracted by the group's asset base covering oil, gas, coal and inorganic chemicals.

Mr Leon Hess, chairman of Amorada Hess, and his associates, control a sizeable chunk of the company, making an unwelcome takeover difficult, but Wall Street analysts believe that, at the right price, Amorada Hess could be acquired.

The company's potential for higher oil production at a time when industry production is declining makes it attractive to a major company wanting to cushion itself against its own falling oil production.

Superior Oil, the biggest independent oil company in the U.S. and the subject of a bitter family feud between various parts of the founder's family, appears destined to be taken over at some stage. Mr Howard Keck, the former chairman, and the company's biggest shareholder, has hired an investment bank to help him to sell out to the highest bidder.

Growth in gas demand boosts InterNorth

BY TERRY BYLAND IN NEW YORK

THE EXPANSION in the U.S. economy is beginning to show through in the form of increased sales in the industry of natural gas from the three natural gas subsidiaries of InterNorth.
For 1983, InterNorth, which sells natural gas in 12 northern states of the U.S., pushed net profits from continuing operations ahead by 41 per cent to \$255.4m, or \$5.29 a share. Losses from discontinued operations of \$22.8m in 1983 and \$46.2m the previous year, left final net at \$232.6m against \$155.1m.
Northern Natural Gas, the largest operating subsidiary, with around 43 per cent of group earnings, lifted profits by 19 per cent last year, although sales of natural gas remained depressed.
The final quarter of 1983 brought net earnings of \$88.4m, or \$1.19 a share, against a loss of \$8.5m, after losses of \$22.8m and \$39.3m respectively on discontinued operations.
The discontinued operations involved the sale of InterNorth's liquefied natural gas tankers. The group's petrochemical units contin-

ued to benefit from increases in both selling prices and volume sales of low-density polyethylene.
Profits from Belec-Petroleum were included only from August 1, the effective date of acquisition. The board expects that, starting this year, Belec will make an increasing contribution.
Mainly because of a \$12.8m write-off on a planned fund, Petrolis plunged from a \$7.93m net profit to a \$7.98m loss, or from 38 cents earnings to 38 cents deficit per share, in the second quarter.

The petroleum developer and producer, which is presently seeking to cut its bank debt and that of its partnerships by 51m reports a half-time net loss of \$6.42m, against a \$10.71m profit or 30 cents deficit, against earnings of 51 cents. The result was also after \$1.8m of other product development costs.
The write-off related to expenses on the company's Plus Fund II offering, which it has withdrawn in the light of the planned property disposals aimed at reducing debt.

This announcement appears as a matter of record only. January, 1984.

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INTL. COMPANIES & FINANCE

Toyota Motor lifts interim profits to record Y231bn

BY YOKO SHIBATA IN TOYKO

TOYOTA MOTOR, Japan's largest manufacturer of cars, has reported record unconsolidated pre-tax profits of Y231bn (\$957m), up by 20.6 per cent, for the half year to December.

Parent company net profits were 12.7 per cent higher at Y100.3bn on full year sales of Y629bn, up by 10.9 per cent. The company is paying an unchanged Y7 interim dividend.

During the half-year, Toyota sold 801,522 vehicles in the domestic market, up by 8.9 per cent, with passenger car sales reaching 670,532 units, a rise of 11.6 per cent. Export sales were 3.8 per cent higher at 825,390 units. Passenger car exports were up 2.4 per cent at 529,133 units.

In value terms, domestic sales rose by 15.6 per cent to account

for 55 per cent of the total, and export sales rose by 5.6 per cent.

Having accounted for an exchange rate of Y238 to the U.S. dollar for the period the company made a large exchange loss of Y40bn due to the appreciation of the yen.

However, this was more than offset by the effects of a boost in production and sales due to the successful introduction of new models as well as a rise in net financial revenue of Y5bn.

A steady upturn in domestic and overseas economies is expected in the current half year. The company expects to sell 3.31m vehicles in the full year, up by 4 per cent from last year's 3.18m. Domestic car sales are projected at 1.62m and export sales at 1.69m units. The company expects its knock-down

kit sales for the full year to reach 150,000 units, a rise of 94,000.

Sales revenues are expected to reach Y5,300bn up by 8.2 per cent, pre-tax profits are forecast to reach more than Y460bn, up by 15 per cent and net profits to rise by 14 per cent to Y230bn.

Shotaro Toyoda, president of Toyota Motor, suggested on Tuesday that his company would have to consider raising motor vehicle prices when the Government enforces a proposed tax increase, reports Kyodo from Nagoya.

Meanwhile, Toyota executives have said that the company's plant and equipment investment in the current business year ending June 30 will total about Y156bn against the originally planned Y190bn.

Lex, Back Page

Singapore stakes cast doubt on CUB bid

By Chris Sherwell in Singapore and Terry Powy in London

STRAITS TRADING, the Singapore-based trading company, has not yet taken any decision regarding the full take-over bid by Elders-IXL for Carlton United Breweries (CUB), the Australian brewer, in which Straits recently took a minority stake.

Straits, says its stake in CUB is limited to the 4.59 per cent bought over the last four months at a total cost of A\$38.8m — an average of A\$3.35 per share. However, brokers in London say other Singapore-based companies, in which Straits Trading is associated — in particular the Overseas-Chinese Banking Corporation (OCBC) — also have holdings in CUB.

OCBC and Straits Trading, as well as Malayan Breweries, are all underwritten by the business and financial empire of Mr Tan Chin Tuan.

According to one broker: "It is pretty obvious that the OCBC group, which includes Straits Trading, have substantially more than 4.59 per cent of CUB between them. It could well be that the combined stake is more than 10 per cent."

The size of the stake in CUB taken by the associated Singapore groups is critical to the plans of Elders-IXL, the Australian pastoral, trading, and finance group which is currently attempting to buy 100 per cent of CUB, having obtained control in mid-December.

Elders' bid for CUB was first made in early December. The pastoral group offered six of its shares plus A\$12.20 in cash for every 10 CUB shares. An alternative cash offer of A\$3.52 per CUB share was made mid-December. The cash plus shares bid values CUB at A\$972m.

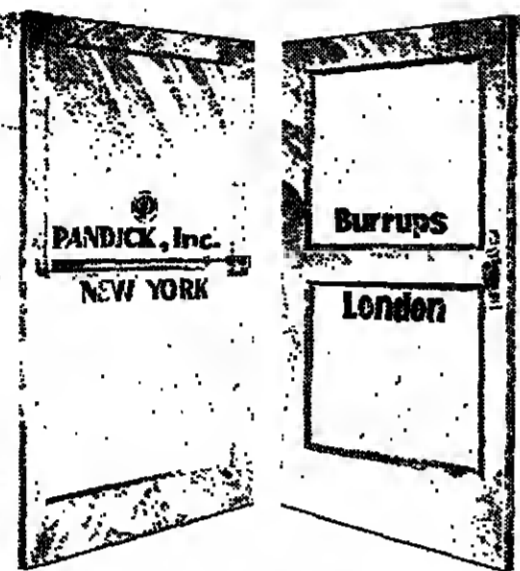
To be able to compulsorily purchase all the outstanding shares, and thus have a free hand in dealing with its assets, Elders must buy — either on the market or through its formal shares plus cash offer — at least 90 per cent of CUB.

In London recently Mr John Elliot, managing director of Elders, said he believed that the foreign investment company that was buying CUB shares on the market would not seek to block Elders' achieving the 90 per cent mark. Yesterday's statement by Straits Trading must now cast some doubt on this.

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HK blue chip earnings to rise

BY ROBERT COTTRELL IN HONG KONG

COMPOSITE earnings of Hong Kong's leading companies are likely to rise by at least 10 per cent in 1984, following an estimated decline of almost 6 per cent in 1983, according to a forecast by the Hongkong and Shanghai Bank's economic research department.

The forecast, published in the February edition of the bank's "Economic Report," is for the 33 companies which make up the Hang Seng Index, Hong Kong's main stock market indicator. The 1983 estimates come from Wardley Data Services, a subsidiary of the bank.

Wardley says profits of companies in the Hang Seng Index probably declined by 3.8 per cent in 1983, after a fall of 8.9 per cent in 1982. The worst sufferers, says Wardley, were property stocks, where earnings declined by about 32 per cent in both 1982 and 1983.

The Hang Seng Index constituents account for about two-thirds of the total capitalisation of the Hong Kong stock market, and about three-quarters of turnover. An effect of the collapse of Hong Kong's property market has been to reduce the proportionate importance of property companies from 32 per cent of the index capitalisation at the end of 1981 to 22 per cent at the end of 1983.

Those proportions do not,

however, take into account the substantial property assets owned by companies classified in other sectors. Analysts estimate that, at the height of the property boom in 1981, as much as 70 per cent of the colony's stock market capitalisation was attributable to property assets.

The study says that HK\$1.53bn in new capital was raised through the Hong Kong stock markets in 1983, roughly equal to the 1982 level. Half of that cash was attributable to a single rights issue, when First Pacific Holdings raised HK\$752m to finance its purchase of the Hibernia Bank of California.

Four companies were floated on the market, all of them industrial stocks—reflecting the

resurgence of Hong Kong's manufacturing sector. Three of the four were electronics companies, the fourth was a metals and metal products dealer.

Lambda Technology, the Hong Kong electronics manufacturer which went public in August 1983, has reported maiden interim profits sharply higher than expected and says it will beat its prospectus forecast for the full year.

For the six months to September 1983, Lambda reports net earnings of HK\$318m. Its prospectus forecast was for net earnings of at least HK\$35m for the full year to March. Lambda plans to pay a final dividend of 18 cents for the current year but, in line with its prospectus forecast, it is not making an interim distribution.

HANG SENG INDEX CONSTITUENT SHARES

	MARKET CAPITALISATION (HK\$bn)		EARNINGS (HK\$bn)		
	1981	1982	1981	1982	1983
Bank, financial	42.2	23.1	2.8	3.2	3.4
Trading, commercial	20.8	13.3	1.9	2.5	2.3
Utilities	19.8	17.1	20.8	1.7	2.1
Properties	47.0	20.3	20.2	4.6	3.1
Total	147.2	82.8	93.4	13.4	12.2

1983 figures are estimates.

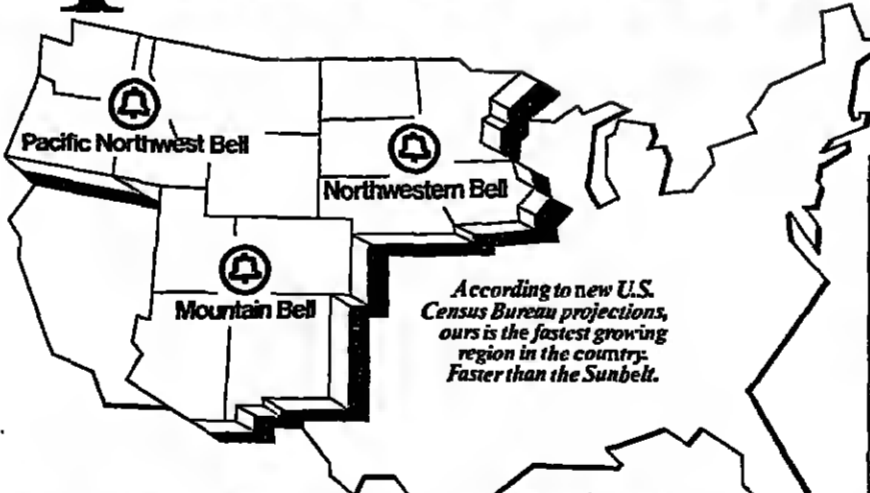
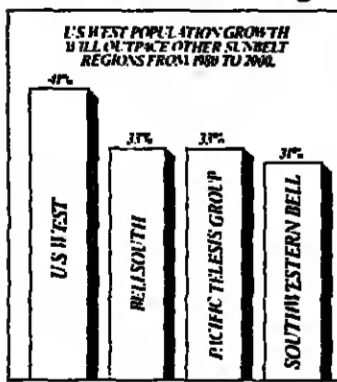
It is impossible to think small in a place this big.

THIS PLACE IS US WEST. Geographically, we are the largest of the seven regional holding companies created by the divestiture of AT&T. Yet, geography is only one measure, and certainly not the most impressive measure, of our strength. Take a close look at some of the projections for our region's growth.

The United States Census Bureau did. And their study on population trends revealed that the marketing area of US WEST is the fastest developing in this country. Faster, even, than the much-touted Sunbelt. This is a dynamic environment for growth.

Personal income growth in our area is outpacing the rest of the country by 26%. Our unemployment is lower, our average age is younger, and our housing starts per capita are higher. The education level of our people ranks at the top. The quality of our work force is unquestionably high. And unquestionably valuable as a resource for growth. A study by *Inc. Magazine* compared wage, productivity and education levels on a state by state basis. The US WEST region is home to seven of the top ten rated states in that study.

The traditional base of agriculture, ranching and mining in our area is yielding its lead to high technology and



service based industries, industries of telecommunications systems that require the kind we provide.

Our region abounds with natural resources that will promote the growth of industry and enrich the lifestyles of our residents. 70% of the known gold reserves in the 48 states. 90% of the nation's copper, 92% of its uranium, 91% of its silver and 60% of its iron ore. This area provides 46% of the nation's supply of saw timber (critical to the recovering housing market) and encompasses 57% of the national forest lands. 40% of the nation's food product is rooted in our soil.

Five of the ten cities of great opportunity, cited by John Naisbitt in

his book, *Megatrends*, are in US WEST territory. Ours is a diverse and dynamic region, capable of accommodating the evolving decentralization of America with land, natural resources, trained individuals and a stimulating environment.

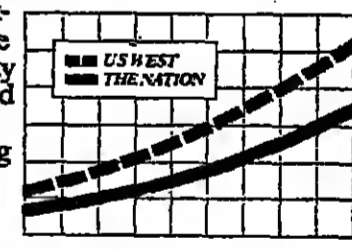
This environment is a natural setting for telecommunications growth. The increasing base and the increasing capacity to service that base will nurture continued progress.

We serve 14 of the fastest growing states in this country, populated by 27 million people. We employ more than 75,000 people and manage over \$15 billion in assets. From our first day in business we ranked among the *Fortune* top 50. Bigger in assets than Xerox, Westinghouse or Eastman Kodak.

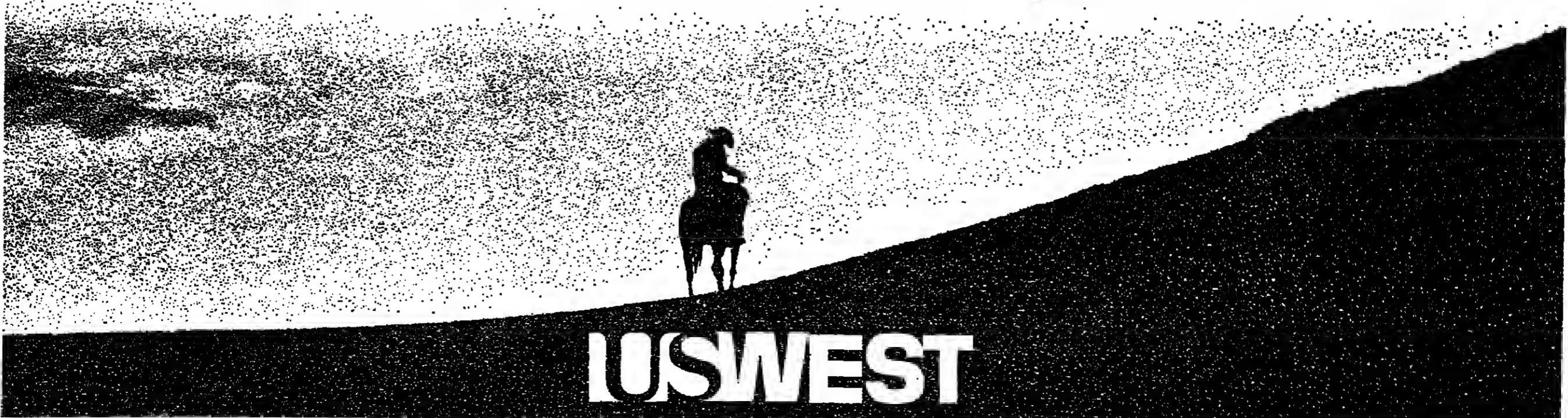
The new and developing industries of this country are increasingly dependent on the information their telecommunications system can bring them. And we bring them the future.

Indeed, it is impossible to think small in a place this big.

For more information about US WEST, call toll free 1-800-828-2400, or write John Trygg, Director of Investor Relations, US WEST, 7800 East Orchard Road, Suite 290, Englewood, Colorado 80111.



Personal income growth in our region is outpacing the rest of the country by 26%.



هكذا صدقنا

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Bell Atlantic

Bell Atlantic Corporation

(Incorporated with limited liability in the State of Delaware in the United States of America)

Authorized
250,000,000

Shares of Common Stock of U.S. \$1.00 par value

*including 7,340,000 shares reserved for issue

Issued and reserved
for issue at
31st January, 1984*
103,931,203

Bell Atlantic Corporation is the parent company of New Jersey Bell Telephone Company, The Bell Telephone Company of Pennsylvania, The Chesapeake and Potomac Telephone Companies and The Diamond State Telephone Company (the "telephone subsidiaries"), which furnish local telecommunications, exchange access service and printed directory advertising in the States of New Jersey, Pennsylvania, Delaware, Maryland, Virginia, West Virginia and the district of Columbia, U.S.A. Other subsidiaries provide cellular advanced mobile communications services and customer premises equipment.

Total operating revenues and net income of the telephone subsidiaries for the twelve months ended 30th June, 1983 were U.S. \$8,732.3 million and U.S. \$1,054.5 million respectively.

The Council of The Stock Exchange has admitted to the Official List all the 103,931,203 Shares of Common Stock of Bell Atlantic Corporation issued and reserved for issue.

Particulars relating to Bell Atlantic Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th March, 1984 from:

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15th February, 1984

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BELLSOUTH

BellSouth Corporation

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Authorized
500,000,000

Shares of Common Stock of U.S. \$1.00 par value

*including 10,426,170 shares reserved for issue

Issued and reserved
for issue at
1st February, 1984*
107,000,000

BellSouth Corporation is the parent company of South Central Bell Telephone Company and Southern Bell Telephone and Telegraph Company (the "telephone subsidiaries"), which furnish local telecommunications and exchange access service in the States of Alabama, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina and Tennessee, U.S.A. Through other subsidiaries it also provides printed directory advertising and cellular advanced mobile communications services in these States.

Total operating revenues and net income of the telephone subsidiaries for the twelve months ended 30th June, 1983 were U.S. \$10,512.6 million and U.S. \$1,393.1 million respectively.

The Council of The Stock Exchange has admitted to the Official List all the 107,000,000 Shares of Common Stock of BellSouth Corporation issued and reserved for issue.

Particulars relating to BellSouth Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th March, 1984 from:

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NYNEX

NYNEX Corporation

(Incorporated with limited liability in the State of Delaware in the United States of America)

Authorized
250,000,000

Shares of Common Stock of U.S. \$1.00 par value

*including 8,525,000 shares reserved for issue

Issued and reserved
for issue at
1st February, 1984*
105,525,000

NYNEX Corporation is the parent company of New York Telephone Company and New England Telephone and Telegraph Company (the "telephone subsidiaries") which furnish local telecommunications and exchange access service in the State of New York and a small portion of the State of Connecticut, and in the States of Massachusetts, Maine, New Hampshire, Rhode Island and Vermont, respectively, in the U.S.A. Through other subsidiaries, NYNEX Corporation also publishes directories, provides cellular advanced mobile communications services in portions of the north-eastern U.S.A. and is engaged in the sale of customer premises equipment.

Total operating revenues and net income of the telephone subsidiaries for the twelve months ended 30th June, 1983 were U.S. \$10,006.6 million and U.S. \$1,029.8 million, respectively.

The Council of The Stock Exchange has admitted to the Official List all the 105,525,000 Shares of Common Stock of NYNEX Corporation issued and reserved for issue.

Particulars relating to NYNEX Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th March, 1984 from:

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PACIFIC TELEESIS Group

Pacific Telesis Group

(Incorporated with limited liability in the State of Nevada in the United States of America)

Authorized
505,000,000

Shares of Common Stock of U.S. \$0.10 par value

*including 4,000,000 shares reserved for issue

Issued and reserved
for issue at
27th January, 1984*
101,000,000

Pacific Telesis Group is the parent company of Pacific Bell and Nevada Bell (the "telephone subsidiaries"), which furnish local telecommunications and exchange access service in the States of California and Nevada, U.S.A. Through these or other subsidiaries it also provides printed directory advertising, marketing of customer premises telecommunications equipment and cellular advanced mobile communications services.

Total operating revenues and net income of the telephone subsidiaries for the twelve months ended 30th June, 1983 were U.S. \$7,895.9 million and U.S. \$712.9 million, respectively.

The Council of The Stock Exchange has admitted to the Official List all the 101,000,000 Shares of Common Stock of Pacific Telesis Group issued and reserved for issue.

Particulars relating to Pacific Telesis Group are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th March, 1984 from:

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15th February, 1984

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Southwestern Bell Corporation

Southwestern Bell Corporation

(Incorporated with limited liability in the State of Delaware in the United States of America)

Authorized
350,000,000

Shares of Common Stock of U.S. \$1.00 par value

*including 4,675,000 shares reserved for issue

Issued and reserved
for issue at
14th February, 1984*
101,675,000

Southwestern Bell Corporation is the parent company of Southwestern Bell Telephone Company, which furnishes exchange telecommunications and exchange access service in the States of Arkansas, Kansas, Missouri, Oklahoma and Texas, U.S.A. Through other subsidiaries it also provides printed directory advertising, cellular advanced mobile communications services and marketing of business and residential communications equipment and systems.

Total operating revenues and net income of Southwestern Bell Telephone Company for the twelve months ended 30th June, 1983 were U.S. \$7,859.5 million and U.S. \$887.9 million respectively.

The Council of The Stock Exchange has admitted to the Official List all the 101,675,000 Shares of Common Stock of Southwestern Bell Corporation issued and reserved for issue.

Particulars relating to Southwestern Bell Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th March, 1984 from:

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Cazenove & Co.
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London EC2R 7AN

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15th February, 1984

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USWEST

US WEST, Inc.

(Incorporated with limited liability in the State of Colorado in the United States of America)

Authorized
500,000,000

Shares of Common Stock without par value

*including 3,877,000 shares reserved for issue

Issued and reserved
for issue at
30th January, 1984*
100,877,000

US WEST, Inc. is the parent company of The Mountain States Telephone and Telegraph Company, Northwestern Bell Telephone Company and Pacific Northwest Bell Telephone Company (the "telephone subsidiaries"), which furnish local telecommunications and exchange access service in the States of Arizona, Colorado, Idaho, Iowa, Minnesota, Montana, Nebraska, New Mexico, North Dakota, South Dakota, Oregon, Utah, Washington and Wyoming, U.S.A. Through other subsidiaries it also provides printed directory advertising, cellular advanced mobile communications services and the marketing of business communications equipment.

Total operating revenues and net income of the telephone subsidiaries for the twelve months ended 30th June, 1983 were U.S. \$7,596.1 million and U.S. \$910.9 million respectively.

The Council of The Stock Exchange has admitted to the Official List all the 100,877,000 Shares of Common Stock of US WEST, Inc. issued and reserved for issue.

Particulars relating to US WEST, Inc. are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th March, 1984 from:

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Cazenove & Co.
12 Tokenhouse Yard,
London EC2R 7AN

Hoare Govett Ltd.
Heron House,
319-325 High Holborn,
London WC1V 7PB

15th February, 1984

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices, organized by 12 Month High/Low, Stock, and various price columns (Open, High, Low, Close, etc.). Includes a 'Continued on Page 27' note at the bottom right.

Handwritten text at the bottom center of the page, possibly a signature or date.

هنگام افتتاح

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices. Columns include 12 Month High/Low, Stock Name, Div. Yld., P/E, 100s High/Low, and Close. Lists various companies like AIG, AIGP, AIGS, etc.

Continued on Page 28

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices. Columns include 12 Month High/Low, Stock Name, Div. Yld., P/E, 100s High/Low, and Close. Lists various companies like AIG, AIGP, AIGS, etc.

Continued on Page 28

Notes and footnotes explaining the data, including definitions for 'Salem figures are unaudited', 'Dividend data', and 'Yield figures are based on the current week's closing price'.

WORLD STOCK MARKETS

Prices of 3pm, February 14

CANADA

Table of Canadian stock prices including companies like AMCO, Alcan, and various banks.

DENMARK

Table of Danish stock prices including companies like Aarhus, Carlsberg, and various banks.

NETHERLANDS

Table of Dutch stock prices including companies like AEG Holding, AFPH, and various banks.

AUSTRALIA

Table of Australian stock prices including companies like ANZ Group, Amcol, and various banks.

JAPAN (continued)

Table of Japanese stock prices including companies like Konishi, Kumon, and various banks.

OVER-THE-COUNTER

Table of over-the-counter stock prices including various companies and their prices.

Nasdaq National Market

Table of Nasdaq National Market stock prices including various companies and their prices.

FRANCE

Table of French stock prices including companies like AEG-Tele, Alcatel, and various banks.

GERMANY

Table of German stock prices including companies like Allianz, BASF, and various banks.

SPAIN

Table of Spanish stock prices including companies like Banco Bilbao, Banco Exterior, and various banks.

HONG KONG

Table of Hong Kong stock prices including companies like Bank East Asia, China Light, and various banks.

SWEDEN

Table of Swedish stock prices including companies like ASEA, Astra, and various banks.

SINGAPORE

Table of Singapore stock prices including companies like Boustard, Fraser, and various banks.

SOUTH AFRICA

Table of South African stock prices including companies like Anglo, Anglo Coal, and various banks.

ITALY

Table of Italian stock prices including companies like Ansaldo, Fiat, and various banks.

AMERICAN STOCK EXCHANGE CLOSING PRICES

Table of American stock exchange closing prices including various companies and their prices.

NEW YORK CLOSING PRICES

Table of New York closing prices including various companies and their prices.

NEW YORK DOW JONES

Table of New York Dow Jones index values for various dates.

INDICES

Table of various financial indices including interest rates and exchange rates.

STANDARD AND POORS

Table of Standard and Poors index values for various dates.

NEW YORK ACTIVE STOCKS

Table of New York active stocks including various companies and their prices.



FT LONDON SHARE INFORMATION SERVICE

HOTELS—Continued

Table listing hotel shares with columns for company name, price, and other financial metrics.

INDUSTRIALS (Miscel.)

Large table listing various industrial shares, including companies like ICI, British Petroleum, and others, with columns for price and volume.

ENGINEERING—Continued

Table listing engineering shares such as BHP, British Steel, and others.

ELECTRICALS

Table listing electrical shares including ICI, British Petroleum, and others.

FOOD, GROCERIES, ETC.

Table listing food and grocery shares like Asda, Sainsbury, and others.

HOTELS AND CATERERS

Table listing hotel and catering shares such as Premier Inn and others.

DRAPERY—Continued

Table listing drapery shares like J&S, and others.

DRAPERY AND STORES

Table listing drapery and store shares including J&S, and others.

ENGINEERING

Table listing engineering shares like BHP, British Steel, and others.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building industry shares such as B&K, and others.

CHEMICALS, PLASTICS

Table listing chemical and plastic shares like ICI, and others.

DRAPERY AND STORES

Table listing drapery and store shares including J&S, and others.

ENGINEERING

Table listing engineering shares like BHP, British Steel, and others.

AMERICANS

Table listing American shares such as IBM, and others.

CANADIANS

Table listing Canadian shares like Alcan, and others.

BANKS, H.P. AND LEASING

Table listing bank and leasing shares such as HSBC, and others.

BEERS, WINES AND SPIRITS

Table listing beer, wine, and spirit shares like Heineken, and others.

BRITISH FUNDS

“Shorts” (Lives up to Five Years)

Table listing short-term British funds.

Five to Fifteen Years

Table listing 5-15 year British funds.

Over Fifteen Years

Table listing over 15 year British funds.

Undated

Table listing undated British funds.

Index-Linked

Table listing index-linked British funds.

CORPORATION LOANS

Table listing corporation loans.

COMMONWEALTH AND AFRICAN LOANS

Table listing commonwealth and African loans.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rails.

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Financial Times Wednesday February 15 1984

INDUSTRIALS—Continued

Table of industrial stocks including companies like ICI, BP, and various engineering firms. Columns include stock name, price, and change.

LEISURE—Continued

Table of leisure stocks including hotels, travel agencies, and entertainment companies.

PROPERTY—Continued

Table of property stocks including real estate developers and investment trusts.

INVESTMENT TRUSTS—Cont.

Table of investment trusts offering various asset classes like equities, bonds, and international.

OIL AND GAS—Continued

Table of oil and gas stocks including major energy companies and independent producers.

International Finance DAIWA SECURITIES logo and header.

MINES—continued

Table of mining stocks including gold, copper, and iron ore producers.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including manufacturers and parts suppliers.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks.

INSURANCE

Table of insurance stocks including life and general insurers.

LEISURE

Table of leisure stocks (repeated).

MOTORS AND CYCLES

Table of motor and cycle stocks.

Commercial Vehicles

Table of commercial vehicle stocks.

Components

Table of component stocks.

Garages and Distributors

Table of garage and distributor stocks.

SHIPPING

Table of shipping stocks.

SHOES AND LEATHER

Table of shoes and leather stocks.

SOUTH AFRICANS

Table of South African stocks.

TEXTILES

Table of textile stocks.

TOBACCO

Table of tobacco stocks.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks.

PROPERTY

Table of property stocks (repeated).

INVESTMENT TRUSTS

Table of investment trusts (repeated).

OIL AND GAS

Table of oil and gas stocks (repeated).

FINANCE, LAND, ETC.

Table of finance, land, and other stocks.

MINES

Table of mining stocks (repeated).

PLANTATIONS

Table of plantation stocks.

RUBBERS, PAINT OIL

Table of rubber and paint oil stocks.

OVERSEAS TRADERS

Table of overseas trader stocks.

TEAS

Table of tea stocks.

MINES

Table of mining stocks (repeated).

PLANTATIONS

Table of plantation stocks (repeated).

RUBBERS, PAINT OIL

Table of rubber and paint oil stocks (repeated).

TEAS

Table of tea stocks (repeated).

MINES

Table of mining stocks (repeated).

MINES—continued

Table of mining stocks (repeated).

TINS

Table of tin stocks.

MISCELLANEOUS

Table of miscellaneous stocks.

NOTES

Notes section containing financial news, market commentary, and company announcements.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks.

OPTIONS

Table of options contracts.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Abbey Unit Tr. Mgrs. (a), Abbey Unit Tr. Mgrs. (b), etc., with columns for name, manager, and performance metrics.

Table listing various unit trusts such as Abbey Unit Tr. Mgrs. (c), Abbey Unit Tr. Mgrs. (d), Abbey Unit Tr. Mgrs. (e), etc., with columns for name, manager, and performance metrics.

FT UNIT TRUST INFORMATION SERVICE

Large table listing numerous unit trusts under various categories like Crown Unit Trust Services Ltd., Darnley Unit Trust Mgrs. Ltd., etc., with columns for name, manager, and performance metrics.

Trust Managers Ltd (a) to (z)

Table listing trust managers and their associated unit trusts, including names like Trust Managers Ltd, Trust Managers Ltd (a), etc., with columns for name, manager, and performance metrics.

Insurances - continued

Table listing insurance companies and their policies, including names like Abbey Life Assurance Co Ltd, Colonial Mutual Group, etc., with columns for name, policy type, and details.

General Portfolio Life Ins Co Ltd

Table listing various insurance policies and services, including names like General Portfolio Life Ins Co Ltd, etc., with columns for name, policy type, and details.

Offshore & Overseas - continued

Table listing offshore and overseas financial services, including names like Offshore & Overseas, etc., with columns for name, service type, and details.

Money Market Trust Funds

Table listing money market trust funds, including names like Money Market Trust Funds, etc., with columns for name, fund type, and details.

Money Market Bank Accounts

Table listing money market bank accounts, including names like Money Market Bank Accounts, etc., with columns for name, account type, and details.

F.T. CROSSWORD PUZZLE No. 5343

CROSSWORD PUZZLE No. 5343. ACROSS: 1 Try the train? It's a centre of activity (4-4), 2 and 10 The author of the year? (6, 6), 3 Spongy bulb is opening up initially after replanting (5), 4 Redecorating her in flower (5), 5 Small, bright, observers (3, 4), 6 Captain loses lead taken in the morning (6), 7 Secretive army person? (7), 8 Regularly after dark, near fly - not getting 2 and 3 (7), 9 Quiet offensiveness unites the platform (6), 10 Certain letters are surrounded thus (8), 11 Tea-provider round tea-time provides a turning-point (5), 12 Shape of outside broadcast to years for (6), 13 River Tees' demolished thick side (8), 14 It's followed through body in medicine (6), 15 Beauty is said to be courteous in oisprig (4-4). DOWN: 1 Neckwear, we hear, on stream for execution (6), 2 Sinking moose on branch-line (9), 3 You French measure up the hat trimming (5), 4 Excessive fat can make one weep (7), 5 Red barley of certain mould. It catches worms (5, 4), 6 Some instruments are applied to rushes (5), 7 This is signed on (5), 8 Complain about the fish (+), 9 One-time president without traveller rising (5), 10 Dear old weapon, about universal, produces irritation (8), 11 ave quit A.A. surprisingly. Old alcohol's the answer (4-5), 12 Kind of bet before the winning marker... (4-4), 13 ... pays out, we hear, from the dogs? (4), 14 Got extra in eruption in (7), 15 Plug for non-retirement? (4, 3), 16 House to Yeovil landscape (5).

Crossword puzzle grid with numbers 1-29 indicating starting positions for across and down clues.

Solution to Puzzle No. 5342

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INSURANCE & OVERSEAS MANAGED FUNDS

Table of insurance and overseas managed funds, including Black Horse Life Ass. Co. Ltd., British National Life Assurance Co. Ltd., and various international funds.

Table of insurance and overseas managed funds, including Lloyds Life Assurance - cont., London & Manchester Co. Ltd., and various international funds.

Table of insurance and overseas managed funds, including Standard Life Assurance Company, Sun Life of Canada (UK) Ltd., and various international funds.

Table of insurance and overseas managed funds, including Bank of America International S.A., BNP Paribas, and various international funds.

Table of insurance and overseas managed funds, including Humber Pacific Fund Mgmt. Ltd., and various international funds.

OFFSHORE AND OVERSEAS

Table of offshore and overseas managed funds, including Anglo Investment, Anglo Pacific, and various international funds.

NOTES: Prices are given in pounds sterling and are calculated and rounded to the nearest penny. All prices are in U.S. dollars unless otherwise stated.

COMMODITIES AND AGRICULTURE

Farmers 'must unite' against EEC proposals

BRITISH FARMERS must unite to ensure that agriculture is not sacrificed in an attempt to balance the EEC budget...

warned, "tough price proposals, a massive reevaluation of the green pound; harsh measures to adapt the CAP...

of careless straw-burning, the NFU president stressed the need for a concerted public relations effort...

of the proceedings which followed the president's speech, however. Contributions from speaker after speaker illustrated the deep rift between the union's livestock-producing and cereal-growing members...



Sir Richard Butler

Fall in world supply of coarse grains

THE WORLD'S supply of coarse grains this year will be at its lowest level since 1975-76, but world wheat stocks will soar to their highest level in 15 years...

The current projected 1983-84 wheat carryover of 105m tonnes would surpass the previous year's level by more than 8 per cent, making it the largest since 1968-69...

Turbulent times in Costa Rica's banana plantations

THE banana industry in Costa Rica is again set to become a critical political and economic issue. With exports of over \$1 billion per year, Costa Rica is the second biggest exporter of bananas in the world...

only Costa Rica has ever imposed the tax fully, and then not until 1981, while all the other Upes countries have successfully succeeded in pressuring the companies to reduce the taxes...

and European markets. He said that, as a result of the transfer to oilpalm production: "Our banana output will probably fall by 5m boxes this year..."

tion will be reviewed in March and clearly the companies are hoping for a further reduction. The Government is in a bind. Banana export taxes bring in revenue of almost \$50m per year...

● INDIA expects to harvest a record 12.5m tonnes of oilseed crops by the end of October, up from 10.6m in the previous year...

Grain donations increase

SHIPMENTS OF grain under the Food Aid Convention rose to 9.12m tonnes in 1983-84, compared with 7.92m the previous year...

The EEC was next with 1.60m tonnes (18 per cent); Canada 0.8m (9 per cent); Australia 0.33m (4 per cent) and Japan 0.31m (3 per cent)...

PRICE CHANGES

Table with 2 columns: Commodity, Price change. Includes Metals, Cocoa, Coffee, Rubber, Sugar, Wheat, etc.

BRITISH COMMODITY PRICES

Table with 2 columns: Commodity, Price. Includes Base Metals, Nickel, Copper, Tin, Lead, Zinc, Aluminium, Cotton.

AMERICAN MARKETS

Table with 2 columns: Commodity, Price. Includes New York, Chicago, Soybean Meal, SUGAR, MEAT/FISH, Wool Futures.

LONDON OIL

Softer physicals combined with weaker U.S. dollar to bring the oil market in 21.00-22.00 being the price...

CRUDE OIL FUTURES

Table with 2 columns: Month, Price. Includes Mar, Apr, May, Jun, Jul, Aug.

SPOT PRICES

Table with 2 columns: Commodity, Price. Includes Arabian Light, Arab Heavy, Arab Super, Arab Extra.

GAS OIL FUTURES

Table with 2 columns: Month, Price. Includes Mar, Apr, May, Jun, Jul, Aug.

GOLD MARKETS

Gold moved erratically, rising sharply and then falling back as rumours about President Reagan's poor health were doctored by the White House...

LONDON FUTURES

Table with 2 columns: Month, Price. Includes Feb, Mar, Apr, May, Jun, Jul, Aug.

EUROPEAN MARKETS

Wheat—(U.S. \$ per tonne). U.S. two red winter March 148.50, April 150, May 145, June 142, July 140, August 138, September 136, October 134, November 132, December 130...

ALUMINIUM

Table with 2 columns: Commodity, Price. Includes Aluminium, Zinc, Copper, Tin, Lead, Nickel, Silver, Gold, Platinum.

WEEKLY METALS

Table with 2 columns: Commodity, Price. Includes Copper, Tin, Lead, Zinc, Aluminium, Nickel, Silver, Gold, Platinum.

INDICES

Table with 2 columns: Index Name, Value. Includes Financial Times, Reuters, Moody's, Dow Jones.

SUGAR

Table with 2 columns: Commodity, Price. Includes LONDON DAILY PRICE, SUGAR.

MEAT/FISH

Table with 2 columns: Commodity, Price. Includes MEAT COMMISSION, MEAT/FISH.

WOOL FUTURES

Table with 2 columns: Commodity, Price. Includes WOOL FUTURES.

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هنگامی که در حال حاضر

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar continues to ease

The dollar closed at its lowest level of the year against the D-mark in currency markets yesterday. The fall came despite a higher than expected 22 per cent rise in U.S. retail sales in January. This figure compared with market estimates of up to 1.5 per cent and was the first indication of how strong U.S. industrial growth may be in the first quarter of 1984. However, the figure has been rather volatile in the past and the market is anxiously awaiting industrial production figures due later this week.

The dollar slipped briefly on rumours that President Reagan was suffering from ill health. This was later denied by official sources but the dollar failed to recover. It closed at DM 2.7350 from DM 2.7375 against the D-mark and SwFr 2.9290 compared with SwFr 2.9275. It was also lower against the Japanese yen at ¥224.25 from ¥224.25. The yen was quoted at FF 8.4350 from FF 8.42 against the French franc but trading in secondary currencies was rather quiet, giving rise to wide quotations. On Bank of England figures, the dollar's trade weighted index was unchanged at 130.1.

STERLING — Trading range against the dollar in 1983-84 is

1.6245 to 1.3955. January average 1.4960. Trade-weighted index 81.8 from 81.6 at noon and 81.5 at this opening and compared with 81.6 on Monday and 83.1 six months ago.

FINANCIAL FUTURES

Gilts firm

Sterling denominated interest rate contracts finished at or near the highest levels of the day on the London International Financial Futures Exchange yesterday, and firmer than the previous session's figures, although trading was rather subdued, continuing a trend seen recently, particularly in three-month sterling deposit futures.

Three-month Eurodollar also closed on the day's peak, but fell to a low of 108.05, and slightly below Monday's finishing level. March delivery opened at 90.13, and drifted down to a low of 90.08. The highest point touched was 90.15, and the contract closed at 90.14, a fall from 90.15 previously.

Dealers commented that although the rise of 2.3 per cent in U.S. January industrial production was above December's increase of 0.1 per cent, and was much higher than the expected figure of about 1 to 1.5 per cent, the market showed little reaction.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for currency, unit rate, and percentage change from previous day and month.

THE POUND SPOT AND FORWARD

Table showing pound spot and forward rates for various currencies.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various currencies.

OTHER CURRENCIES

Table listing exchange rates for various international currencies.

CURRENCY MOVEMENTS

Table showing daily percentage changes in currency values.

CURRENCY RATES

Table providing specific exchange rates for major currencies.

STERLING (IMM) \$ per £

Table showing sterling rates in US dollars.

THREE-MONTH EURODOLLAR (IMM) \$1m points of 100%

Table showing three-month Eurodollar rates.

THREE-MONTH STERLING DEPOSIT £50,000 points of 100%

Table showing three-month sterling deposit rates.

U.S. TREASURY BONDS (CBT) \$100,000 32nds of 100%

Table showing US Treasury bond rates.

U.S. TREASURY BILLS (IMM) \$1m points of 100%

Table showing US Treasury bill rates.

EXCHANGE CROSS RATES

Table showing cross-rates between various currencies.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing interest rates for Euro-currency deposits.

LONDON MONEY RATES

Table showing money market rates in London.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table showing discount house rates.

NEW YORK (Lunchtime) MONEY RATES

Table showing New York money market rates.

UK rates little changed

Interest rates were virtually unchanged in the London money market yesterday in rather dull and featureless trading. Three-month interbank money was quoted at 9.1-9.1 per cent, unchanged from Monday as was the bid rate on three-month eligible bank bills at 8.75 per cent.

MONEY MARKETS

The Bank gave assistance in the morning of £140m, comprising purchases of £70m of eligible bank bills in band 1 (up to 14 days) at 9 per cent and in band 2 (15-30 days) 550m of eligible bank bills at 9 per cent. In band 3 (31-60 days) it bought £11m of eligible bank bills at 8.75 per cent and in band 4 (61-90 days) £3m of Treasury bills, £3m of local authority bills, and £50m of eligible bank bills all at 8.75 per cent.

MONEY RATES

Table showing money rates in various European cities.

LONDON MONEY RATES

Table showing London money market rates.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table showing discount house rates.

NEW YORK (Lunchtime) MONEY RATES

Table showing New York money market rates.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table showing discount house rates.

NEW YORK (Lunchtime) MONEY RATES

Table showing New York money market rates.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table showing discount house rates.

NEW YORK (Lunchtime) MONEY RATES

Table showing New York money market rates.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table showing discount house rates.

COMPANY NOTICES

CITY OF OSLO 8 1/2% 1974/1992 UA 12,000,000 Loan... We inform the Bondholders that the annual redemption of UA 600,000 due on April 1, 1984 has been effected by purchase on the market.

BANK HANDLOWY W. WARSZAWIE S.A. Floating Rate Note Issue of US\$30,000,000 1977/89... The rate of interest applicable for the six month period beginning on February 14 1984 and set by the reference agent is 11 1/2% annually.

GENEVA FULL SERVICE IS OUR BUSINESS... Law and Taxation, Mailbox, telephone and telex, Translation and secretarial, Formation, domiciliation and administration of Swiss and foreign companies.

AUCTION

SALE BY AUCTION ON WEDNESDAY AND THURSDAY 14th and 15th MARCH 1984 AT OZBAMS PRINTERS LTD. ST. ALBANS ROAD WATFORD HERTFORDSHIRE

Unique auction of the largest printing works this century of over 1,000 lots of: Photogravure, Web and Sheet-Fed Lithographic and Letterpress Plants; Extensive Cylinder Preparation; Camera and Scoring Equipment; Original and Platemaking Plant; Bookbinding and Finishing Plant; Laboratory and Engineering Equipment; Range of Hand and Mounted Hosiery, Air Compressor Trucks and Fiat Popper Stock.

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NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

5% CONVERTIBLE DEBENTURES DUE AUGUST 31, 1983

5% CONVERTIBLE DEBENTURES DUE AUGUST 31, 1985

Pursuant to Section 3.05 of the Company's Indentures dated as of July 31, 1978 and July 1, 1981, respectively...

1. On February 1, 1984 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of February 29, 1984 in Japan...

2. Accordingly, the conversion prices at which the above-mentioned Debentures may be converted into shares of Common Stock of the Company will be adjusted effective as of March 1, 1984, Japan Time...

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

6% Per Cent Currency Linked/ U.S. Dollar Payable

CONVERTIBLE BONDS DUE 1991

Pursuant to Clause 7(B) of the Company's Trust Deed dated as of 26th March, 1981 relating to the above-mentioned Bonds, notice is hereby given as follows:

1. On February 1, 1984 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of February 29, 1984 in Japan...

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company will be adjusted effective as of March 1, 1984, Japan Time...

ITO-YOKADO CO., LTD. By: The Bank of Tokyo Trust Company as Trustee

Dated: February 15, 1984

INT'L CAPITAL MARKETS

Record low coupon for Sankyo Seiki

By MARY ANN SIEGHART IN LONDON

THE lowest ever coupon on a Euro-dollar convertible bond was awarded yesterday to Sankyo Seiki's \$40m issue, launched last week through Nikko Securities. The bond will pay 3% per cent at par, less than the 3 1/2 per cent indicated at the time of issue.

The conversion price of ¥1,689 represented a premium of 7.58 per cent over yesterday's closing stock price of ¥1,570. The issue traded yesterday at a price of about 101.

Activity in both the Eurodollar straight and floating rate note markets was low yesterday. The fixed-rate sector drifted down slightly on bearish sentiment filtering through from the New York market.

The floating rate sector, meanwhile, is still trying to absorb last week's \$2bn worth of new issues.

In the Belgian domestic market, the European Investment Bank is raising Bfl 3.5bn through a seven-year bond paying an 11 1/2 per cent coupon. Lead managers Banque Bruxelles Lambert, Kredietbank and Societe Generale de Banque will price the deal on February 23, 10 Switzerland, Kyushu Electric Power's \$100m, eight-year public issue was given a 5% per cent coupon

Ecu 75m issue for St-Gobain

By David Marsh in Paris

SAINT-GOBAIN, the nationalised French glass, pipes and engineering group, is planning an international premiere through the issue of times participatifs (TPs) (non-voting loan stock) denominated in European Currency Units (Ecu), the EEC's currency cocktail.

The flotation, for about Ecu 75m (\$61m) is expected to be made during the next month or two and will be intended for international investors. The issue will be quoted on the Luxembourg stock exchange and definite conditions have not yet been decided.

Saint-Gobain was the first French state-owned group last year to make a domestic issue of TPs, which are intermediate in character between bonds and shares as they carry a yield partly linked to the borrower's financial performance. In Saint-Gobain's case, the yield will be indexed partly for its profits in coming years.

The issue made last March was for FF 700m (\$63m) with warrants attached allowing stockholders to subscribe to fresh portions of the stock on a continuous basis.

Table with columns: Bond Name, Price, Change. Includes BHF Bank bond average, Feb 14, 98.88, High 98.89, Low 102.017.

Electricite de France is raising ¥20bn through a ten-year syndicated credit led by Industrial Bank of Japan and Mitsubishi Trust and Banking, writes Peter Montgomerie. The credit will be divided into two tranches of ¥10bn each. One will be a fixed interest credit at a margin of 0.2 per cent over the Japanese long-term prime rate. The other will bear a floating rate of interest at 0.1 per cent over prime. Industrial Bank of Japan is also leading a ¥5bn, eight-year credit for Portugal. Interest will be fixed at 0.2 per cent over prime and repayments begin after a grace period of four years.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for February 14.

Large table of international bond issues with columns: Issued, Bid, Offer, Change, Yield, etc. Includes sections for U.S. DOLLAR STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLES, and SWISS FRANK STRAIGHTS.

OVER-THE-COUNTER - Nasdaq National Market

Table of over-the-counter stock prices with columns: Stock, Sales, High, Low, Last, Chg. Includes sections for Continued from Page 28, U-V, and W-X.

WARRANTS to subscribe for shares of common stock of JUSCO CO., LTD. (Issued in conjunction with an issue by Jusco Co., Ltd., the "Company") of U.S. \$50,000,000 8% Guaranteed Bonds Due 1986)

Chemical Bank is proud to announce that Barclays Bank, PLC has elected to join the BankLink Information System which also includes: American Fletcher National Bank, American Security Bank, Banco Popular de Puerto Rico, Bank of Boston, Bank of Hawaii, The Bank of Miami, Bank of New England, Bank of Scotland, Bank of Virginia, Bank One of Columbus, Bankers Trust of South Carolina, Baybanks, Centre Bank N.A., Central Bank of Denver, Central National Bank of Cleveland, Chemical Bank, Citizens Fidelity Bank and Trust Company, City National Bank, Southern California, Comerica Bank, Commerce Bank of Kansas City, N.A., Commerzbank AG, Commonwealth Trading Bank of Australia, The Connecticut Bank and Trust Company, Cullen/Frost Bankers, Inc., Equitable Bank, N.A., First Atlanta, First Bank Minneapolis, First Bank Saint Paul, First City Banks (Texas), First Interstate Bank of Arizona, N.A., First Interstate Bank of California, First Interstate Bank of Nevada, N.A.

Canadian Occidental Petroleum Ltd. Can. \$60,000,000 Retractable Debentures due 1999 Issue Price 99 1/2% The Council of The Stock Exchange in London has granted permission for Debentures in the denomination of Can.\$1,000 constituting the above issue to be admitted to the Official List, subject to the issue of the Debentures. Interest is payable annually in arrears on 1st March in each year, beginning on 1st March, 1985. The interest rate on the Debentures will be 12 3/4% up to (and excluding) 1st March, 1989. Canadian Occidental Petroleum Ltd. (the "Company") may set a new interest rate to apply with effect from 1st March, 1989 and 1st March, 1994, throughout each following five-year period. The Debentures may be redeemed in whole or in part at the option of the Company on 1st March, 1989 and 1st March, 1994 and on such dates any holder of the Debentures may require the Company to redeem his Debentures, in each case at 100% of their principal amount. Particulars of the Debentures and the Company are available in the Exel Statistical Service and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 29th February, 1984 from: Orion Royal Bank Limited, 1 London Wall, London EC2Y 5JX and Strauss, Turnbull & Co., 3 Moorgate Place, London EC2R 6HR

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